## UNITED STATES BANKRUPTCY COURT EASTERN DISTRICT OF MISSOURI EASTERN DIVISION

In re:	) Case No. 17-47541-659
	) CHAPTER 11
ARMSTRONG ENERGY, INC., et al., <sup>1</sup>	)
	) (Joint Administration Requested)
D.1.	)
Debtors.	) Hearing Date: [], 2017
	) Hearing Time: [ ]
	) Hearing Location: Courtroom North
	)

DEBTORS' MOTION FOR
ENTRY OF AN ORDER (I) AUTHORIZING
THE DEBTORS TO (A) RETAIN FTI CONSULTING,
INC. TO PROVIDE THE DEBTORS A CHIEF RESTRUCTURING
OFFICER AND CERTAIN ADDITIONAL PERSONNEL AND (B) DESIGNATE
ALAN BOYKO AS CHIEF RESTRUCTURING OFFICER FOR THE DEBTORS,
NUNC PRO TUNC TO THE PETITION DATE, AND (II) GRANTING RELATED RELIEF

Armstrong Energy, Inc. and its debtor affiliates, as debtors and debtors in possession in the above-captioned chapter 11 cases (collectively, the "<u>Debtors</u>"),<sup>2</sup> respectfully state the following in support of this motion:

## **Relief Requested**

1. The Debtors seek entry of an order (the "Proposed Order"):<sup>3</sup> (a) authorizing the Debtors to (i) retain FTI Consulting, Inc. ("FTI") to provide the Debtors with a Chief

The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number, include: Armstrong Energy, Inc. (4058); Armstrong Air, LLC (2017); Armstrong Coal Company, Inc. (0349); Armstrong Coal Sales, LLC (8643); Armstrong Energy Holdings, Inc. (5664); Armstrong Logistics Services, LLC (0392); Thoroughfare Mining, LLC (7890); Western Diamond LLC (9356); Western Land Company, LLC (9821). The location of the Debtors' service address is: 7733 Forsyth Boulevard, Suite 1625, St. Louis, Missouri 63105.

A detailed description of the Debtors and their businesses, and the facts and circumstances supporting this motion and the Debtors' chapter 11 cases, are set forth in greater detail in the *Declaration of Alan Boyko of Armstrong Energy, Inc., in Support of Chapter 11 Petitions and First Day Motions* (the "First Day Declaration"), filed contemporaneously herewith and incorporated by reference herein.

Restructuring Officer ("CRO") and certain additional FTI personnel (collectively, the "Engagement Personnel") to assist the CRO and (ii) designate Alan Boyko as the Debtors' CRO, effective *nunc pro tunc* to the Petition Date, on the terms set forth in that certain engagement letter, dated as of August 14, 2017 (as amended, restated, or otherwise supplemented from time to time, the "Engagement Letter"),<sup>4</sup> a copy of which is attached hereto as Exhibit A, and (b) granting related relief. In further support of the motion, the Debtors respectfully submit the declaration of Alan Boyko, a Senior Managing Director of FTI Consulting, Inc. and the Debtors' CRO (the "Boyko Declaration"), which is attached hereto as Exhibit B and incorporated herein by reference.

## Jurisdiction and Venue

- 2. The United States Bankruptcy Court for the Eastern District of Missouri (the "Court") has jurisdiction over this matter pursuant to 28 U.S.C. §§ 157 and 1334 and Rule 81.901(B)(1) of the Local Rules of the United States District Court for the Eastern District of Missouri. The Debtors confirm their consent, pursuant to rule 7008 of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules"), to the entry of a final order by the Court in connection with this motion to the extent that it is later determined that the Court, absent consent of the parties, cannot enter final orders or judgments in connection herewith consistent with Article III of the United States Constitution.
  - 3. Venue is proper pursuant to 28 U.S.C. §§ 1408 and 1409.

A copy of the Proposed Order will be provided to the Notice Parties (as defined below) and made available on the Debtors' case information website at https://www.donlinrecano.com/armstrong.

<sup>4</sup> Any references to, or summaries of, the Engagement Letter in this motion are qualified by the express terms of the Engagement Letter, which shall govern if there is any conflict between the Engagement Letter and such summaries or references herein. Any capitalized terms used in this motion and not otherwise defined herein have the meanings ascribed to them in the Engagement Letter.

4. The bases for the relief requested herein are sections 363(b) of title 11 of the United States Code, 11 U.S.C. §§ 101–1532 (the "Bankruptcy Code"), and Bankruptcy Rule 2016.

## **Background**

- 5. The Debtors produce low-chlorine, high-sulfur thermal coal from the Illinois Basin, with both surface and underground mines. The Debtors market their coal primarily to proximate and investment grade electric utility companies as fuel for their steam-powered generators. Based on 2016 production, the Debtors are the sixth largest producer in the Illinois Basin and the second largest in Western Kentucky.
- 6. On the date hereof (the "<u>Petition Date</u>"), each of the Debtors filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code. The Debtors are operating their businesses and managing their properties as debtors in possession pursuant to sections 1107(a) and 1108 of the Bankruptcy Code. Concurrently with the filing of this motion, the Debtors filed a motion requesting procedural consolidation and joint administration of these chapter 11 cases pursuant to Bankruptcy Rule 1015(b). No request for the appointment of a trustee or examiner has been made in these chapter 11 cases, and no committees have been appointed or designated.

### **Retention of FTI**

- 7. In consideration of the size and complexity of their businesses, as well as the exigencies of the circumstances, the Debtors have determined that the services of experienced restructuring managers will substantially enhance their attempts to maximize the value of their estates. The Engagement Personnel are well qualified to act on the Debtors' behalf given their extensive knowledge and expertise with respect to these chapter 11 cases.
- 8. The Engagement Personnel specialize in interim management, turnaround consulting, operational due diligence, creditor advisory services, and financial and operational

restructuring. FTI's debtor advisory services have included a wide range of activities targeted at stabilizing and improving a company's financial position, including: (a) developing or validating forecasts and business plans and related assessments of a business's strategic position; (b) monitoring and managing cash, cash flow, and vendor relationships; (c) assessing and recommending cost reduction strategies; and (d) designing and negotiating financial restructuring plans.

9. FTI's professionals have assisted, advised and provided strategic advice to, debtors, creditors, bondholders, investors and other entities in numerous chapter 11 cases of similar size and complexity to the Debtors' chapter 11 cases. FTI has provided restructuring or crisis management services in numerous large cases, including most recently, In re Goodman Networks Inc., No. 17-31575 (MI) (Bankr. S.D. Tex. Apr. 20, 2017); In re CS Mining LLC, No. 16-24818 (WTT) (Bankr. D. Utah Aug. 24, 2016); In re Peabody Energy Corp., No. 16-42529 (BSS) (Bankr. E.D. Mo. May 18, 2016); In re Arch Coal, Inc., No. 16-40120 (CER) (Bankr. E.D. Mo. Feb. 24, 2016); In re Ryckman Creek Res., LLC, No. 16-10292 (KJC) (Bankr. D. Del. Feb. 9, 2016); In re Molycorp Inc., No. 15-11362 (CJS) (Bankr. D. Del. July 17, 2015); In re Magnetation LLC, No. 15-50307 (GFK) (Bankr. D. Minn. June 10, 2015); In re Altegrity, Inc., No. 15-10226 (LSS) (Bankr. D. Del. March 16, 2015); In re Energy Future Holdings Corp., No. 14-10979 (CJS) (Bankr. D. Del. Jan. 12, 2015); In re Dendreon Corp., No. 14-12515 (LSS) (Bankr. D. Del. Dec. 9, 2014); In re Ablest Inc., No. 14-10717 (KJC) (Bankr. D. Del. April 21, 2014); In re Synagro Techs., Inc., No. 13-11041 (BLS) (Bankr. D. Del. June 5, 2013); In re The Scooter Store Holdings, Inc., No. 13-10904 (PJW) (Bankr. D. Del. June 7, 2013); In re CHL, Ltd., No. 12-12437 (KJC) (Bankr. D. Del. Sept. 24, 2012); In re Pemco World Air Servs., Inc., No. 12-10799 (MFW) (Bankr. D. Del. April 3, 2012); In re Neb. Book

Co., No. 11-12005 (PJW) (Bankr. D. Del. July 21, 2011); In re AbitibiBowater Inc., No. 09-11296 (KJC) (Bankr. D. Del. July 7, 2010); In re Trico Marine Servs., Inc., No. 10-12653 (BLS) (Bankr. D. Del. Oct. 6, 2010); In re U.S. Concrete, Inc., No. 10-11407 (PJW) (Bankr. D. Del. May 21, 2010); In re Plumbing Holdings Corp., No. 09-14413 (CSS) (Bankr. D. Del. Jan. 26, 2010).

- 10. The Debtors propose to designate Alan Boyko as their CRO, nunc pro tunc to the Petition Date. Mr. Boyko, the CRO, is a Senior Managing Director with FTI based in Denver, Colorado. He has worked as a turnaround consultant and financial advisor for over seventeen years, and has extensive experience in the energy, mining, manufacturing, telecom, technology, and retail industries. Mr. Boyko has substantial knowledge and experience in senior management positions with, or as restructuring advisor to, distressed companies and in assisting distressed companies with stabilizing their financial condition, analyzing their operations, and developing an appropriate business plan to accomplish the necessary restructuring of their operations and finances. FTI has provided financial or restructuring advice to a number of companies or their creditors in the energy and mining sectors, including Peabody Energy Corporation and Arch Coal, Inc.—the two largest U.S. coal companies—American Gilsonite Company, CS Mining, LLC (FTI provided CRO), Patriot Coal Corporation, Midway Gold Corporation (FTI provided CRO), Magnetation, Inc. (FTI provided CRO), Mineral Park, Inc. (FTI provided CRO), and Thompson Creek Metals Company, Inc. In addition, Mr. Boyko specifically has served as lead financial advisor or financial advisor to, among others, Arch Coal, Inc. and American Gilsonite Company..
- 11. On August 14, 2017, FTI and the Company entered into the Engagement Letter attached hereto as **Exhibit A**. The Engagement Letter sets forth the services that the CRO and

FTI personnel will provide for the Debtors. In addition, the Engagement Letter provides for compensation of FTI on an hourly basis for the CRO and support personnel, all as more fully set forth in the Engagement Letter.

12. As a result of their history with the Debtors, FTI is intimately familiar with the Debtors' businesses, financial affairs, and capital structure. Throughout the course of FTI's engagement, Mr. Boyko and the FTI personnel working with him have devoted substantial amounts of time and effort working with members of the Debtors' senior management and legal advisors to, among other things, assist in the development of near-term projections and short-term cash management activities, review strategic alternatives, and coordinate the Debtors' efforts to prepare for and operate in chapter 11. For these reasons, FTI is both well qualified and uniquely suited to deal effectively and efficiently with matters that may arise in the context of these chapter 11 cases. Accordingly, the Debtors submit that the retention of FTI and the designation of Mr. Boyko as CRO on the terms and conditions set forth herein are necessary and appropriate, are in the best interest of the Debtors' estates, creditors, and all other parties in interest, and should be granted in all respects.

## **Services to be Provided**

Debtors with an CRO and the additional FTI personnel as necessary on the terms and conditions set forth in the Engagement Letter, except as otherwise explicitly set forth herein or in any order granting the relief requested herein. The Engagement Personnel will provide assistance to the Debtors in completing their restructuring through these chapter 11 cases, including cash forecasting, liquidity management, assistance in addressing business issues that arise during the pendency of these chapter 11 cases, the development of information for the Debtors and parties in interest, bankruptcy administration, preparation of monthly operating reports and motions, and

testimony as may be required and other assistance intended to support the Debtors and their other retained professionals. The Debtors will monitor the work of the Engagement Personnel and ensure that they do not provide duplicating services relative to other retained professionals.

- 14. Subject to further order of the Court, the Engagement Personnel may provide the services described in the Engagement Letter as FTI and the Debtors shall deem appropriate and feasible in order to manage and advise the Debtors in the course of these chapter 11 cases (collectively the "Restructuring Advisory Services"), including but not limited to:
  - (a) assisting with the preparation of the statement of affairs, schedules and other regular reports required by the Court as well as providing assistance in such areas as testimony before the Court on matters that are within FTI's areas of expertise;
  - (b) assisting with Monthly Operating Reports and other court and U.S. Trustee requested or required information;
  - (c) assisting with the additional cataloging of executory contracts and unexpired leases and advising the Debtors regarding decisions on assumptions and rejections and cure amounts;
  - (d) advising senior management in the negotiation and implementation of restructuring initiatives and evaluation of strategic alternatives;
  - (e) assisting in communication and/or negotiation with outside constituents including stakeholders, vendors and suppliers and other lenders and their advisors;
  - (f) managing the claims and claims reconciliation processes;
  - (g) providing required cash budgeting and reporting under the agreements and the terms of the Cash Collateral motion;
  - (h) providing assistance to management in connection with the Debtors' development of its rolling 13-week cash receipts and disbursements forecasting tool designed to provide on-time information related to the Debtors' liquidity;
  - (i) assisting in obtaining and presenting information required by parties-ininterest in the Debtors' bankruptcy process including official committees appointed by the Court and the Court itself;

- (j) assisting the Debtors and outside counsel on the development of an approach to meet the requirements of Bankruptcy Rule 2015.3 for reporting on the value, operations and profitability of those entities in which the Debtors' estate holds a substantial or controlling interest;
- (k) assisting the Debtors in other business and financial aspects of a Chapter 11 proceeding, including, but not limited to, development of a disclosure statement and chapter 11 plan;
- (l) assisting as requested in managing any litigation that may be brought against the Debtors in the Court;
- (m) providing assistance in such areas as testimony before the Court on matters that are within the scope of this engagement and within FTI's area of testimonial competencies; and
- (n) assisting with such other matters as may be requested that fall within FTI's expertise and that are mutually agreeable.
- 15. Such Restructuring Advisory Services are necessary to the Debtors' restructuring efforts and in the ongoing operation and management of the Debtors' businesses while subject to chapter 11 of the Bankruptcy Code. The Restructuring Advisory Services provided by FTI will complement, and not duplicate, the services to be rendered by any other professional retained in these chapter 11 cases. The Engagement Personnel have and will continue to work closely with the other professionals retained by the Debtors to minimize and avoid duplication of services. In addition, on August 3, 2017, the Board of Directors (the "Board") of Armstrong Energy, Inc. approved the retention of Mr. Boyko as CRO.

### **FTI's Disinterestedness**

16. To the best of the Debtors' knowledge, information and belief, and except to the extent disclosed herein and in the Boyko Declaration, attached hereto as **Exhibit B**, FTI (a) is a "disinterested person" within the meaning of section 101(14) of the Bankruptcy Code, (b) has no connection with the Debtors, their creditors, or other parties in interest, or the attorneys or accountants of the foregoing, or the Office of the United States Trustee for the Eastern District of

Missouri (the "<u>U.S. Trustee</u>") or any person employed in the Office of the U.S. Trustee, and (c) does not hold any interest adverse to the Debtors' estates.

- 17. Although the Debtors respectfully submit that the retention of FTI is not governed by section 327 of the Bankruptcy Code, the Boyko Declaration discloses, among other things, any relationship that FTI or Mr. Boyko has with the Debtors, their significant creditors, or other significant parties in interest known to FTI. Based upon the disclosures set forth in the Boyko Declaration, the Debtors submit that FTI is a "disinterested person" as that term is defined by section 101(14) of the Bankruptcy Code.
- 18. As set forth in the Boyko Declaration, to the extent that any new relevant facts or relationships bearing on the matters described herein during the period of FTI's retention are discovered or arise, FTI will provide the Court with a supplemental declaration disclosing, among other things, new material facts and relationships between the Debtors, the Engagement Personnel, or other significant parties in interest.

## **Terms of Retention**

19. As set forth in the Engagement Letter, the Debtors have agreed to, among other things: (a) compensate and reimburse FTI for expenses incurred and services provided by the Engagement Personnel; and (b) indemnify those persons serving as executive officers on the same terms as provided to the Debtors' other officers and directors under the Debtors' corporate bylaws and provide such persons insurance coverage under the Debtors' direct and officer liability insurance policy.

## Professional Compensation and Expense Reimbursement

- 20. In summary, the Engagement Letter provides for the following compensation:
  - <u>Standard Hourly Rates</u>: Fees for services rendered by the Engagement Personnel based on the following hourly rates, which are subject to periodic revision as FTI adjusts its rates generally:

Senior Managing Directors	\$840 - \$1,050
Directors/Senior Directors/Managing Directors	\$630 - \$835
Consultants/Senior Consultants	\$335 - \$605
Administrative/Paraprofessionals	\$135 - \$265

• Reimbursement of Expenses: In addition to compensation for professional services rendered by Engagement Personnel, FTI will seek reimbursement for reasonable and customary expenses incurred in connection with these chapter 11 cases, including, but not limited to travel, lodging, computer research, and messenger and telephone charges. In addition, FTI shall be reimbursed for the reasonable fees and expenses incurred in connection with the preparation and approval of this motion. All fees and expenses due to FTI will be billed on a monthly basis, or more frequently as agreed to between FTI and the Debtors, as further set forth in the Engagement Letter, but in all events subject to the order approving this motion.

## Indemnification Provisions

21. As a material part of the consideration for which FTI has agreed to provide the services described herein, and pursuant to the Engagement Letter, including the indemnification provisions attached thereto incorporated by reference therein and (the "Indemnification Provisions"), the Debtors have agreed to: (a) indemnify the Engagement Personnel acting as officers to the same extent as the most favorable indemnification the Debtors extend to their officers or directors and to cover such Engagement Personnel under the Debtors' director and officer liability insurance policy; and (b) indemnify and hold harmless FTI and any of its subsidiaries and affiliates, officers, directors, principals, shareholders, agents, independent contractors and employees (collectively, the "Indemnified Parties") under certain circumstances.<sup>5</sup>

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The Indemnification Provisions generally provide that the Debtors will indemnify and hold harmless the Indemnified Parties from and against any claims, liabilities, damages, obligations, costs and expenses (including reasonable attorneys' fees and expenses and costs of investigation), arising out of or relating to the Debtors' retention of FTI under the Engagement Letter, the execution and delivery of the Engagement Letter, and the provision of services or other matters relating to or arising from the Engagement Letter. Notwithstanding the terms of the Indemnification Provisions, the Debtors and FTI have agreed, subject to the Court's approval of this motion, that in no event shall an Indemnified Party be indemnified or receive contribution or other payment under the Indemnification Provisions if the Debtors, their estates, or the statutory committee of unsecured creditors appointed in these chapter 11 cases assert a claim against an Indemnified Party and the Court determines by final order that such claim arose out of the gross negligence or willful misconduct on the part of that or any other Indemnified Party.

The rights to indemnification shall survive the termination of these chapter 11 cases or any cases into which they may be converted.

Accepting the Indemnification Provisions was a condition to FTI's engagement, the terms and provisions of which were, along with all other terms of the Engagement Letter, negotiated by the Debtors and FTI at arm's-length and in good faith. FTI and the Debtors believe that the Indemnification Provisions are comparable to those indemnification provisions generally obtained by crisis management firms of similar stature to FTI and for comparable engagements, both in- and out-of-court. The Debtors respectfully submit that the Indemnification Provisions, viewed in conjunction with the other terms of FTI's proposed retention, are reasonable and in the best interests of the Debtors' estates and creditors, in light of the fact that the Debtors require FTI's services to successfully manage the Debtors' businesses during the pendency of the chapter 11 cases.

## **Fees and Reporting**

23. If the Court approves the relief requested herein, FTI will be retained to provide the Debtors with the Engagement Personnel and Mr. Boyko will be designated as the CRO pursuant to section 363 of the Bankruptcy Code. Because FTI is not being employed as a professional under section 327 of the Bankruptcy Code, FTI will not be required to submit fee applications pursuant to sections 330 and 331 of the Bankruptcy Code. Instead, FTI will file with the Court, and provide notice to the U.S. Trustee, the ad hoc group of Secured Noteholders and all official committees (together with the U.S. Trustee, the "Notice Parties"), reports of compensation earned and expenses incurred on at least a quarterly basis. Such compensation and expenses shall be subject to Court review in the event that an objection is filed. In addition, FTI will file with the Court and provide the Notice Parties a report on staffing (the "Staffing Report") by the 20th of each month for the previous month, which report would include the names and

tasks filled by all Engagement Personnel involved in this matter. The Staffing Report (and FTI's staffing for this matter) would be subject to review by the Court in the event so requested by any of the Notice Parties.

- 24. As set forth in the Engagement Letter, FTI received \$100,000 as a retainer from the Debtors (the "Prior Retainer"). Thereafter, the retainer has been replenished on a monthly basis. In the 90 days prior to the Petition Date, FTI received additional retainers and payments totaling approximately \$923,961 in the aggregate for services performed for the Debtors (together with the Prior Retainer, the "Retainers"). FTI has applied the Retainers to amounts due for services rendered and expenses incurred prior to the Petition Date; however, the Retainers have not been fully exhausted.
- 25. The unapplied Retainers, which are estimated to total approximately \$131,294, will not be segregated by FTI in a separate account, and will be held until the end of these chapter 11 cases and applied to FTI's finally approved fees in these proceedings, unless the Debtors agree to an alternative arrangement. Certain expenses and fees may have been incurred by FTI prior to the Petition Date, but not yet applied to the Retainers. Such amounts, if any, are estimated to be less than the aggregate balance of the Retainers as of the Petition Date. Moreover, the Debtors are not aware of any asserted or threatened disputes against FTI or the Engagement Personnel on account of their services provided before the Petition Date.
- 26. Given the numerous issues which the Engagement Personnel may be required to address in the performance of their services, FTI's commitment to the variable level of time and effort necessary to address all such issues as they arise, and the market prices for such services in an in-court and out-of-court context, the Debtors submit that the fee arrangements set forth in this motion and in the Engagement Letter are reasonable.

## **Basis For Relief**

- 27. The Debtors seek approval of the employment of FTI as described herein pursuant to section 363 of the Bankruptcy Code, *nunc pro tunc* to the Petition Date. Section 363(b)(1) of the Bankruptcy Code provides in relevant part that "[t]he trustee, after notice and a hearing, may use, sell, or lease, other than in the ordinary course of business, property of the estate." 11 U.S.C. § 363(b)(1). Further, pursuant to section 105(a) of the Bankruptcy Code, the "court may issue any order, process, or judgment that is necessary or appropriate to carry out the provisions of this title." 11 U.S.C. § 105(a).
- 28. Under applicable case law, in this and other circuits, if a debtor's proposed use of its assets pursuant to section 363(b) of the Bankruptcy Code represents a reasonable business judgment on the part of the debtor, such use should be approved. See, e.g., In re Patriot Coal Corp., 492 B.R. 518, 530–31 (Bankr. E.D. Mo. 2013) ("Any transfer made outside the ordinary course of business [. . . ] must be justified by the facts and circumstances of the case, which ordinarily means that the business judgment standard of Section 363(b) applies."); In re N. Port Assocs., Inc., 182 B.R. 810, 813 (Bankr. E.D. Mo. 1995) ("Section 363(b)(1) simply requires notice and a hearing before the trustee may use, sell or lease property of the estate other than in the ordinary course of business."); In re Channel One Commc'ns, Inc., 117 B.R. 493, 496 (Bankr. E.D. Mo. 1990) (finding a debtor may sell substantially all its assets under section 363(b)(1) of the Bankruptcy Code so long as the court can expressly find a good business reason to grant the motion) (quoting Comm. of Equity Sec. Holders v. Lionel Corp. (In re Lionel Corp.), 722 F.2d 1063, 1070 (2d Cir. 1983)); see also Comm. of Asbestos-Related Litigants v. Johns-Manville Corp. (In re Johns-Manville Corp.), 60 B.R. 612, 616 (Bankr. S.D.N.Y. 1986) ("Where the debtor articulates a reasonable basis for its business decisions (as distinct from a

decision made arbitrarily or capriciously), courts will generally not entertain objections to the debtor's conduct").

- 29. The retention of FTI and its professionals is a sound exercise of the Debtors' business judgment. Mr. Boyko has extensive experience as a senior officer and as an advisor for many troubled companies, and the Debtors believe that the Engagement Personnel will provide services that benefit the Debtors' estates and creditors. In addition, FTI has extensive experience in providing restructuring consulting services in reorganization proceedings and has an excellent reputation for the services it has rendered in chapter 11 cases on behalf of debtors and creditors throughout the United States. Furthermore, Mr. Boyko and the Engagement Personnel, working in conjunction with the Debtors' senior management, have already proven to be of invaluable assistance in the Debtors' efforts in developing near-term projections, assisting in short-term cash management activities, evaluating strategic alternatives, and coordinating the Debtors' efforts to prepare for and operate in chapter 11.
- 30. In view of the foregoing, the Debtors believe that the retention of FTI and the employment of Mr. Boyko and the Engagement Personnel is a sound exercise of the Debtors' business judgment and is in the best interests of all parties in interest in these chapter 11 cases. The Debtors additionally believe that the Engagement Personnel are well qualified and able to represent the Debtors in a cost effective, efficient, and timely manner. FTI has indicated a willingness to cause the Engagement Personnel to act on behalf of the Debtors and to subject itself to the jurisdiction and supervision of the Court. For the reasons set forth above, the Debtors respectfully request that the Court authorize the Debtors to retain FTI to provide the Debtors with an CRO and the Engagement Personnel, and to designate Mr. Boyko as the CRO nunc pro tunc to the Petition Date, all pursuant to section 363 of the Bankruptcy Code.

- 31. The retention of corporate officers and other temporary employees is proper under section 363 of the Bankruptcy Code. Numerous courts have approved relief similar to the relief requested in this motion. *See, e.g., In re The Gymboree Corp.*, No. 17-32986) (KLP) (Bankr. E.D. Va. July 26, 2017) (authorizing debtors to retain advisory firm and designating a chief restructuring officer *nunc pro tunc* to petition date); *In re 21st Century Oncology Holdings, Inc.*, No. 17-22770 (RDD) (Bankr. S.D.N.Y. July 19, 2017) (authorizing debtors to retain advisory firm and designate a chief executive officer and chief financial officer *nunc pro tunc* to petition date); *In re Payless Holdings LLC*, No. 17-42267 (KAS) (Bankr. E.D. Mo. May 16, 2017) (authorizing debtors to retain advisory firm and designating a chief restructuring officer *nunc pro tunc* to petition date); *In re Goodman Networks Inc.*, No. 17-31575 (MI) (Bankr. S.D. Tex. Apr. 20, 2017) (authorizing debtors to retain FTI and designate a chief restructuring officer *nunc pro tunc* to petition date); *In re BCBG Max Azria Glob. Holdings*, LLC, No. 17-10466 (SCC) (Bankr. S.D.N.Y. Mar. 29, 2017) (authorizing debtors to retain advisory firm and designate a chief restructuring officer *nunc pro tunc* to petition date).
- 32. Based upon the foregoing, the Debtors submit that the retention of FTI, and the designation of Mr. Boyko as CRO on the terms set forth herein and in the Engagement Letter, is essential, appropriate, and in the best interest of the Debtors' estates, creditors, and other parties in interest and should be granted in these chapter 11 cases.

### **Notice**

33. The Debtors will provide notice of this motion to: (a) the Office of the United States Trustee for the Eastern District of Missouri; (b) the holders of the 50 largest unsecured claims against the Debtors (on a consolidated basis); (c) counsel to the indenture trustee under

Because of the voluminous nature of the orders cited herein, such orders have not been attached to this motion. Copies of these orders are available upon request of the Debtors' proposed counsel.

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the Debtors' 11.75% senior secured notes due 2019; (d) counsel to the ad hoc group of holders of the Debtors' 11.75% senior secured notes due 2019; (e) counsel to Knight Hawk Holdings, LLC; (f) the United States Attorney's Office for the Eastern District of Missouri; (g) the Internal Revenue Service; (h) the Environmental Protection Agency; (i) the office of the attorneys general for the states in which the Debtors operate; (j) the Securities and Exchange Commission; and (k) any party that has requested notice pursuant to Bankruptcy Rule 2002 (collectively, the "Notice Parties"). The Debtors submit that, in light of the nature of the relief requested, no other or further notice need be given.

### **No Prior Request**

34. No prior request for the relief sought in this motion has been made to this or any other court.

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WHEREFORE, the Debtors respectfully request that the Court enter the Proposed Order granting the relief requested herein and such other relief as the Court deems appropriate under the circumstances.

St. Louis, Missouri

Dated: November 1, 2017

/s/ Richard W. Engel, Jr.

Richard W. Engel, Jr. (MO 34641) Erin M. Edelman (MO 67374) John G. Willard (MO 67049)

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Proposed Counsel to the Debtors

## EXHIBIT A

**Engagement Letter** 

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Armstrong Energy, Inc. August 14, 2017

### **CONFIDENTIAL**

August 14, 2017

Martin D. Wilson President and Chief Executive Officer Armstrong Energy Inc. 7733 Forsyth Boulevard Suite 1625 St. Louis, MO 63105

**Re: Armstrong Energy Inc.** 

Dear Mr. Wilson:

The purpose of this letter is to confirm the understanding and agreement (the "Agreement") between Armstrong Energy Inc. (the "Client" or "Armstrong") and FTI Consulting, Inc. ("FTI") concerning the Client's engagement of FTI to provide certain temporary employees to the Client to act as both Chief Restructuring Officer and as Hourly Temporary Staff in providing services consistent with those roles (the "Engagement"). This Agreement is effective on August 14, 2017 (the "Effective Date"). The FTI Standard Terms and Conditions attached hereto as Exhibit "A" are also incorporated herein and forms part of this Agreement.

### 1. Temporary Officers, Hourly Temporary Employees and Services

FTI will provide Alan Boyko to serve as the Client's Chief Restructuring Officer (the "CRO" or the "Temporary Officer") reporting to the Chief Executive Officer of the client ("Client Designee"), in connection with the Engagement. The duties of the Temporary Officer, as well as any additional Hourly Temporary Staff (as defined below), shall be consistent with the Services (defined below). Without limiting the foregoing, the Temporary Officer, as well as any Hourly Temporary Staff, shall work with other senior management of the Client, and other professionals, to provide the Services.

In addition to providing the Temporary Officer, FTI may also provide the Client with additional staff (the "Hourly Temporary Staff" and, together with the Temporary Officer, the "FTI Professionals"), subject to the terms and conditions of this Agreement. The Hourly Temporary Staff may be assisted by or replaced by other FTI professionals reasonably satisfactory to the Board and/or Committee, as required, who shall also become Hourly Temporary Staff for purposes hereof. The initial schedule of Hourly Temporary Staff is set out on Exhibit "B". FTI will keep the Client Designee reasonably informed as to FTI's staffing and will not add Hourly Temporary Staff to the assignment without first consulting with the Client.

The services we will provide in connection with the Engagement will encompass only those services that are requested by the Client and that are specified below and which are normally and reasonably associated with this type of engagement and that we are able to provide and that are consistent with our ethical obligations (the "Services"). With respect to all matters of our Engagement, we will coordinate closely with the Client as to the nature of the Services that we will render and the scope of our engagement. The Services shall include assisting the Client and its management with some or all of the following:

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### CRO Related:

- Reviewing the Company's operating plan and budgets, providing feedback as appropriate;
- Working with management and the Company's other professionals on key stakeholder restructuring and related negotiations, including litigation (if any);
- Advising the Company on operating plan, liquidity management, and restructuring alternatives;
- Working closely with management and Company counsel to prepare for and execute on a voluntary Chapter 11 process, if necessary; and
- Assisting the Company with the preparation and confirmation of a value optimizing chapter 11 plan, and/or a sale of certain or substantially all of Armstrong's assets pursuant to section 363 of the Bankruptcy Code.

### Chapter 11 & Post-Petition Analytical and Reporting Support:

- Providing the Company with additional financial modeling resources to provide restructuring related financial analyses and support financial modeling efforts, and modifying existing forecast tools for court reporting purposes;
- Developing communications plans for all key stakeholders;
- Preparing schedules, reports, etc., as required by any chapter 11 filing;
- Analyzing executory contracts;
- Assisting Armstrong with any litigation;
- Analyzing and administering any Chapter 11 claims process;
- Preparing Monthly Operating Reports, Statement(s) of Financial Affairs, Schedules of Assets and Liabilities, and other similar documents and reports; and,
- Providing the analytical support (including any valuation analyses or testimony) required for any restructuring, whether implemented through a chapter 11 plan or a section 363 sale.

The Services, as outlined, are subject to finalization and/or change as mutually agreed by us.

As usual, our Engagement is to represent the Company and not its individual directors, officers, employees or shareholders. However, we anticipate that in the course of that Engagement, we may provide information or advice to directors, officers or employees in their corporate capacities.

If cases under the Bankruptcy Code are commenced and our retention is approved, our role will include serving as principal bankruptcy crisis and turnaround manager and CRO to the debtors and debtors in possession in those cases under a general retainer (not to exceed \$100,000), subject to court approval. Our role also will encompass all out-of-court planning and negotiations attendant to these tasks.

The engagement of FTI to perform the Services post any bankruptcy filing(s) shall be subject to the approval of the Bankruptcy Court and shall be substantially as provided in this Agreement as modified by the retention order approved by the Bankruptcy Court. Client agrees, at Client's expense, to file an application (the "Application") to employ FTI as crisis and turnaround manager *nunc pro tunc* to the Effective Date pursuant to § 363 of the Bankruptcy Code. The Client agrees to file all required applications, including the Application, for the employment or retention of FTI at the earliest practical time.

The Services do not include (i) audit, legal, tax, environmental, accounting, actuarial, employee benefits, insurance advice or similar specialist and other professional services which are typically outsourced and which shall be obtained directly where required by the Client at Client's expense; or (ii) investment banking, including securities analysis, advising any party or representation of the Client on the purchase, sale or exchange of securities or representation of the Client in securities transactions. FTI is not a registered broker-dealer in any jurisdiction and will not offer advice or its opinion or any testimony on

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valuation or exchanges of securities or on any matter for which FTI is not appropriately licensed or accredited. An affiliate of FTI is a broker-dealer but is not being engaged by the Client to provide any investment banking or broker-dealer services.

The Client agrees to supply office space, and office and support services to FTI as reasonably requested by FTI in connection with the performance of its duties hereunder.

For the avoidance of doubt, no term in this Agreement or any other agreement, contract, or arrangement between the Client and FTI, including but not limited to any terms regarding confidentiality, restricts the CRO and any Hourly Temporary Staff or other personnel at FTI who have been, are, may become, or will be, involved in this matter, from meeting with or speaking to the Supporting Holders and their Advisors (as such terms are defined in that certain Forbearance Agreement, dated as of July 16, 2017).

### 2. Compensation to FTI

For services rendered in connection with this engagement, including the CRO services of Alan Boyko, all professionals will be billed at their current hourly rate (to the nearest tenth of an hour) as defined below. All fees are considered earned upon payment, and due upon presentment. FTI will submit monthly invoices documenting its reasonable fees and expenses to the Client; *provided* that FTI's fees and expenses for services rendered through September 15, 2017 shall not exceed \$250,000.

## **United States**

	Per Hour (USD)
Senior Managing Directors	\$840-1,050
Directors / Senior Directors / Managing Directors	630- 835
Consultants/Senior Consultants	335- 605
Administrative / Paraprofessionals	135- 265

In addition to the fees outlined above, FTI will bill for reasonable allocated and direct expenses which are likely to be incurred on your behalf during this Engagement. Direct expenses include reasonable and customary out-of-pocket expenses which are billed directly to the engagement such as certain telephone, overnight mail, messenger, travel, meals, accommodations and other expenses specifically related to the engagement. Further, if FTI and/or any of its employees are required to testify or provide evidence at or in connection with any judicial or administrative proceeding relating to this matter, FTI will be compensated by you at its regular hourly rates and reimbursed for reasonable allocated and direct expenses (including counsel fees) with respect thereto.

We will send the Company monthly invoices for services rendered and charges and disbursements incurred on the basis discussed above, and in certain circumstances, an invoice may be for estimated fees, charges and disbursements through a date certain. Each invoice constitutes a request for an interim payment against the fee to be determined at the conclusion of our Services. Upon transmittal of the invoice, we may immediately draw upon the Initial Cash on Account (as replenished from time to time) up to the lesser of (a) the amount of the invoice and (b) the Initial Cash on Account. The Company agrees upon submission of each such invoice to promptly wire the invoice amount to us as replenishment of the Initial Cash on Account (together with any supplemental amount to which we and the Company mutually agree), without prejudice to the Company's right to advise us of any differences it may have with respect to such invoice. We have the right to apply to any outstanding invoice (including amounts billed prior to the date hereof), up to the remaining balance, if any, of the Initial Cash on Account (as may be supplemented from time to time) at any time subject to (and without prejudice to) the Company's opportunity to review our statements.

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The Company agrees to promptly notify FTI if the Company or any of its subsidiaries or affiliates extends (or solicits the possible interest in receiving) an offer of employment to a principal or employee of FTI involved in this Engagement and agrees that FTI has earned and is entitled to a cash fee, upon hiring, equal to 150% of the aggregate first year's annualized compensation, including any guaranteed or target bonus and equity award, to be paid to FTI's former principal or employee that the Company or any of its subsidiaries or affiliates hires at any time up to one year subsequent to the date of the final invoice rendered by FTI with respect to this Engagement.

### **Cash on Account:**

Initially, the Company will forward to us the amount of \$100,000 which funds will be held "on account" to be applied to our professional fees, charges and disbursements for the Engagement (the "Initial Cash on Account"). To the extent that this amount exceeds our fees, charges and disbursements upon the completion of the Engagement, we will refund any unused portion. The Company agrees to increase or supplement the Initial Cash on Account from time to time during the course of the Engagement in such amounts as the Company and we mutually shall agree are reasonably necessary to increase the Initial Cash on Account to a level that will be sufficient to fund Engagement fees, charges, and disbursements to be incurred.

In a case under the Bankruptcy Code, fees and expenses may not be paid without the express prior approval of the bankruptcy court. In most cases of this size and complexity, on request of a party in interest, the bankruptcy court permits the payment of interim fees during the case. The Company agrees that, if asked to do so by us, the Company will request the bankruptcy court to establish a procedure for the payment of interim fees during the case that would permit payment of interim fees. If the bankruptcy court approves such a procedure, we will submit invoices on account against our final fee. These interim invoices will be based on such percentage as the bankruptcy court allows of our internal time charges and costs and expenses for the work performed during the relevant period and will constitute a request for an interim payment against the reasonable fee to be determined at the conclusion of our representation.

In preparation for the filing of any cases under the Bankruptcy Code, we also may require an additional on account payment to supplement the Initial Cash on Account to cover fees, charges and disbursements to be incurred during the initial phase of the chapter 11 cases (the "Additional Cash on Account"). We will hold the Additional Cash on Account, as we have the Initial Cash on Account. Of course, the reasonableness of the Additional Cash on Account remains subject to review by the court in any ensuing case.

If any of the Company's entities become a debtor in one or more cases under the Bankruptcy Code, some fees, charges, and disbursements (whether or not billed) incurred before the filing of bankruptcy petitions (voluntary or involuntary) might remain unpaid as of the date of the filing. The unused portion, if any, of the Initial Cash on Account and the Additional Cash on Account will be applied to any such unpaid prepetition fees, charges and disbursements. Any requisite court permission will be obtained in advance. We will then hold any portion of the Initial Cash on Account and the Additional Cash on Account not otherwise properly applied for the payment of any such unpaid pre-filing fees, charges and disbursements (whether or not billed) as on account cash to be applied to our final invoice in any case under the Bankruptcy Code.

Post-petition fees, charges and disbursements will be due and payable immediately upon entry of an order containing such court approval or at such time thereafter as instructed by the court. The Company understands that while the arrangement in this paragraph may be altered in whole or in part by the bankruptcy court, the Company shall nevertheless remain liable for payment of court approved post-petition fees and expenses. Such items are afforded administrative priority under 11 U.S.C. § 503(b)(l).

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The Bankruptcy Code provides in pertinent part, at 11 U.S.C. § 1129(a)(9)(A), that a plan cannot be confirmed unless these priority claims are paid in full in cash on the effective date of any plan (unless the holders of such claims agree to different treatment). It is agreed and understood that the unused portion, if any, of the Initial Cash on Account (as may be supplemented from time to time) and the Additional Cash on Account shall be held by us and applied against the final fee application filed and approved by the court.

Additional Provisions Regarding Fees:

- a) FTI may stop work or terminate the Agreement immediately upon the giving of written notice to the Client (i) if payments are not made in accordance with this Agreement, (ii) if the Application is not approved by the Bankruptcy Court, (iii) if the Chapter 11 case is dismissed or converted to a Chapter 7 proceeding, or (iv) if a Chapter 11 Trustee or other responsible person is appointed.
- b) If, and only if, local Bankruptcy rules or the order approving the Application so require, FTI shall file with and serve on creditors entitled to notice thereof, a statement of staffing, professional services, compensation or expenses, on a quarterly basis, or as the Bankruptcy Court or rules may direct, and creditors and other parties in interest shall have an opportunity to object thereto and request a hearing thereon. In the event that FTI is employed post-petition as a "professional person" pursuant to § 327 of the Bankruptcy Code, Bankruptcy Court approval will generally be required to pay FTI's fees and expenses for Post-petition Services.
- c) Client agrees that FTI is not an employee of the Client and the FTI employees and independent FTI contractors who perform the Services are not employees of the Client, and they shall not receive a W-2 from the Client for any fees earned under this engagement, and such fees are not subject to any form of withholding by the Client. The Client shall provide FTI a standard form 1099 on request for fees earned under this Engagement.
- d) Copies of Invoices shall be sent by facsimile or email as follows:

To the Client at:
Armstrong Energy Inc.
7733 Forsyth Boulevard
Suite 1625
St. Louis, MO 63105

Attention: Martin D. Wilson

## 3. Availability of Information

In connection with FTI's activities on the Client's behalf, the Client agrees (i) to furnish FTI with all information and data concerning the business and operations of the Client which FTI reasonably requests, and (ii) to provide FTI with reasonable access to the Client's officers, directors, partners, employees, retained consultants, independent accountants, and legal counsel. FTI shall not be responsible for the truth or accuracy of materials and information received by FTI under this agreement.

### 4. Notices

Notices under this Agreement to the Client shall be provided as set forth in paragraph 2(d).

Notices to FTI shall be to:

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FTI Consulting Inc. Attn: Alan Boyko Phone: 303-689-8892 Fax: 303-689-8802

Email: alan.boyko@fticonsulting.com

Notices shall be provided by (a) fax and email, (b) hand delivery, or (c) overnight delivery. If provided by fax and email or hand delivery, they shall be deemed effective the date given. If provided by overnight delivery, they shall be deemed effective on the date of actual receipt.

### 5. <u>Miscellaneous</u>

This Agreement: represents the entire understanding of the parties hereto and supersedes any and all other prior agreements among the parties regarding the subject matter hereof; shall be binding upon and inure to the benefit of the parties and their respective heirs, representatives, successors and assigns; may be executed by facsimile (followed by originals sent via regular mail), and in two or more counterparts, each of which shall be deemed to be an original, but all of which together shall constitute one and the same instrument; and may not be waived, modified or amended unless in writing and signed by a representative of the Client and FTI. The provisions of this Agreement shall be severable. No failure to delay in exercising any right, power or privilege related hereto, or any single or partial exercise thereof, shall operate as a waiver thereof.

Based on our understanding of the parties involved in this matter, we have compiled a list of interested parties (the "Potentially Interested Parties") and have undertaken a limited review of our records to determine FTI's professional relationships with the Company and such Potentially Interested Parties. From the results of such review, we are not aware of any conflicts of interest or relationships that we believe would preclude us from performing the Services.

As you know, however, we are a large consulting firm with numerous offices throughout the world. We are regularly engaged by new clients, which may include one or more of the Potentially Interested Parties. The FTI professionals providing services hereunder will not accept an engagement that directly conflicts with this Engagement without your prior written consent.

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If this letter correctly sets forth our understanding, please so acknowledge by signing below and returning a signed copy of this letter to us.

Very truly yours,

FTI CONSULTING, INC.

Name: Alan Boyko

Title: Senior Managing Director

ACCEPTED AND AGREED this 4 day of August, 2017.

On behalf of Armstrong Energy Inc.

Name: Martin D. Wilson

Title: President and Chief Executive Officer

Date: 8/14/17

### **EXHIBIT A**

### FTI CONSULTING, INC.

#### STANDARD TERMS AND CONDITIONS

The following are the Standard Terms and Conditions on which we will provide the Services to you set forth within the attached letter of engagement with Armstrong Energy Inc. dated as of August 14, 2017 (the "Engagement Letter"). The Engagement Letter and these Standard Terms and Conditions annexed thereto (collectively, the "Engagement Contract") form the entire agreement between us relating to the Services and replace and supersede any previous proposals, letters of engagement, undertakings, agreements, understandings, correspondence and other communications, whether written or oral, regarding the Services. The headings and titles in the Engagement Contract are included to make it easier to read but do not form part of the Engagement Contract.

### 1. Reports and Advice

1.1 Use and purpose of advice and reports— Any advice given or report issued by us is provided solely for your use and benefit and only in connection with the purpose in respect of which the Services are provided. Unless required by law, you shall not provide any advice given or report issued by us to any third party, or refer to us or the Services, without our prior written consent, which shall be conditioned on the execution of a third party release letter in the form provided by FTI; provided that you may share any advice or reports issued by us to a party bound by an obligation of confidentiality to you. In no event, regardless of whether consent has been provided, shall we assume any responsibility to any third party to which any advice or report is disclosed or otherwise made available.

#### 2. Information and Assistance

- 2.1 **Provision of information and assistance** Our performance of the Services is dependent upon you and the Company providing us with such information and assistance as we may reasonably require from time to time.
- 2.2 **Punctual and accurate information** You and Company personnel shall use reasonable skill, care and attention to ensure that all information we may reasonably require is provided on a timely basis and is accurate and complete and relevant for the purpose for which it is required. You and the Company shall also notify us if you subsequently learn that the information provided is incorrect or inaccurate or otherwise should not be relied upon.
- 2.3 **No assurance on financial data** While our work may include an analysis of financial and accounting data, the Services will not include an audit, compilation or review of any kind of any financial statements or components thereof. Company management will be responsible for any and all financial information they provide to us during the course of this Engagement, and we will not examine or compile or verify any such financial information. Moreover, the circumstances of the Engagement may cause our advice to be limited in certain respects based upon, among other matters, the extent of sufficient and available data and the opportunity for supporting investigations in the time period. Accordingly, as part of this Engagement, we will not express any opinion or other form of assurance on financial statements of the Company.
- 2.4 Prospective financial information In the event the Services involve prospective financial information, our work will not constitute an examination or compilation, or apply agreed-upon procedures, in accordance with standards established by the American Institute of Certified Public Accountants or otherwise, and we will express no assurance of any kind on such information. There will usually be differences between estimated and actual results, because events and circumstances frequently do not occur as expected, and those differences may be material. We will take no responsibility for the achievability of results or events projected or anticipated by the management of the Company.

#### 3. Additional Services

3.1 **Responsibility for other parties**— You and the Company shall be solely responsible for the work and fees of any other party engaged by you or the Company to provide services in connection with the Engagement regardless of whether such party was introduced to you by us. Except as provided in this Engagement Contract (including section 2 of the Engagement Letter with respect to the retention of certain agents and independent contractors), we shall not be responsible for providing or reviewing the advice or services of any such third party, including advice as to legal, regulatory, accounting or taxation matters. Further, we acknowledge that we are not authorized under our Engagement Contract to engage any third party to provide services or advice to you or the Company, other than our agents or independent contractors engaged to provide Services, without your or the Company's written authorization.

### 4. Confidentiality

- 4.1 **Restrictions on confidential information** All parties to this Engagement Contract agree that any confidential information received from the other parties shall only be used for the purposes of providing or receiving Services under this or any other contract between us. Except as provided below, no party will disclose the other contracting party's confidential information to any third party without such party's consent. Confidential information shall not include information that:
  - 4.1.1 is or becomes generally available to the public other than as a result of a breach of an obligation under this Clause 4.1;
  - 4.1.2 is acquired from a third party who, to the recipient party's knowledge, owes no obligation of confidence in respect of the information;
  - 4.1.3 is or has been independently developed by the recipient (without the use of confidential information); or
  - 4.1.4 has been delivered any third parties who are bound by a confidentiality agreement executed between those third parties and the Company.
- 4.2 **Disclosing confidential information** Notwithstanding Clause 1.1 or 4.1 above, all parties will be entitled to disclose confidential information to a third party to the extent that this is required by valid legal process, provided that (and without breaching any legal or regulatory requirement) where reasonably practicable not less than 2 business days' notice in writing is first given to the other parties.
- 4.3 **Citation of engagement** Without prejudice to Clause 4.1 and Clause 4.2 above, to the extent our engagement is or becomes known to the public, we may cite the performance of the Services to our clients and prospective clients as an indication of our experience, unless we and you specifically agree otherwise in writing.
- 4.4 **Internal quality reviews** Notwithstanding the above, we may disclose any information referred to in this Clause 4 to any other FTI entity or use it for internal quality reviews; *provided*, that we shall cause such persons to keep such information confidential in accordance with the terms of this Engagement Contract.
- 4.5 **Maintenance of workpapers** Notwithstanding the above, we may keep one archival set of our working papers from the Engagement, including working papers containing or reflecting confidential information, in accordance with our internal policies; *provided*, that we shall keep such materials confidential in accordance with the terms of this Engagement Contract.

### 5. Termination

5.1 **Termination of Engagement with notice**— Termination of Engagement with notice – This Agreement is terminable by the Client or by FTI at any time upon the giving of thirty (30) days written notice. Upon such

termination by the Client (the "Termination Date"), FTI shall cease work and the Client shall have no further obligation for fees and expenses of FTI arising or incurred after the Termination Date, provided, however, that, notwithstanding any termination by the Client or by FTI in the circumstances described in paragraph (a) under "Additional Provisions Regarding Fees" in the Engagement Letter.

The Client shall reimburse FTI for its out-of-pocket expenses (the "Termination Expenses") incurred in connection with commitments made by FTI prior to the Termination Date with respect to advance travel arrangements reasonably incurred, to the extent FTI is unable to obtain refunds of such expenses. FTI shall provide the Client with reasonable documentation to substantiate all Termination Expenses for which payment is requested; and

- 5.2 **Continuation of terms** The terms of the Engagement that by their context are intended to be performed after termination or expiration of this Engagement Contract, including but not limited to, Clause 4 of the Engagement letter, and Clauses 1.1, 4, 6 and 7 of the Standard Terms and Conditions, are intended to survive such termination or expiration and shall continue to bind all parties.
- 6. Indemnification, Insurance and Liability Limitation
- 6.1 Indemnification - The Company agrees to indemnify and hold harmless FTI and any of its subsidiaries and affiliates, officers, directors, principals, shareholders, agents, independent contractors and employees (collectively "Indemnified Persons") from and against any and all claims, liabilities, damages, obligations, costs and expenses (including reasonable attorneys' fees and expenses and costs of investigation) arising out of or relating to your retention of FTI, the execution and delivery of this Engagement Contract, the provision of Services or other matters relating to or arising from this Engagement Contract, except to the extent that any such claim, liability, obligation, damage, cost or expense shall have been determined by final non-appealable order of a court of competent jurisdiction to have resulted from the gross negligence or willful misconduct of the Indemnified Person or Persons in respect of whom such liability is asserted (an "Adverse Determination"). In the event of an Adverse Determination, the Indemnified Parties shall indemnify and hold harmless Company for any and all claims, liabilities, damages, obligations, costs and expenses (including reasonable attorneys's fees and expenses and costs of investigation) incurred by or against Company arising from such Adverse Determination or the facts and circumstances arising therefrom. The Company shall pay damages and expenses, including reasonable legal fees and disbursements of counsel as incurred in advance. FTI agrees that it will reimburse any amounts paid in advance to the extent they relate directly to an Adverse Determination.

Subject to any limitation post-petition required by the Bankruptcy Court, the Client agrees to indemnify and hold harmless FTI and its shareholders, directors, officers, managers, employees, contractors, agents and controlling persons (each, an "Indemnified Party") from and against any losses, claims, damages or expenses, or if same was or is or becomes a party to or witness or other participant in, or is threatened to be made a party to or witness or other participant in, any threatened, pending or completed action, suit, proceeding or alternative dispute resolution mechanism, or any hearing, inquiry or investigation, in each case by reason of (or arising in part out of) any event or occurrence related to this agreement or any predecessor agreement for services or the fact that any Indemnified Party is or was an agent, officer director, employee or fiduciary of the Client, or by reason of any action or inaction on the part of any Indemnified Party while serving in such capacity (an "Indemnifiable Event") against expenses (including reasonable attorneys' fees and disbursements), judgments, fines, settlements and other amounts actually and reasonably incurred in connection with any Indemnifiable Event. The Application shall include the assumption by the Client of FTI's right to indemnification in respect of its actions under this Agreement prior to the Petition Date. The Indemnified Party shall promptly forward to the Client all written notifications and other matter communications regarding any claim that could trigger the Client's indemnification obligations under this Section 6. If the Client so elects or is requested by an Indemnified Party, the Client will assume the defense of such action or proceeding, including the employment of counsel reasonably satisfactory to the Indemnified Party and the payment of the reasonable fees and disbursements of such counsel. In the event, however, such Indemnified Party is advised by counsel that

having common counsel would present such counsel with a conflict of interest or if the defendants in, or targets of, any such action or proceeding include both an Indemnified Party and the Client, and such Indemnified Party is advised by counsel that there may be legal defenses available to it or other Indemnified Parties that are different from or in addition to those available to the Client, or if the Client fails to assume the defense of the action or proceeding or to employ counsel reasonably satisfactory to such Indemnified Party, in either case in a timely manner, then such Indemnified Party may employ separate counsel to represent or defend it in any such action or proceeding and the Client will pay the reasonable fees and disbursements of such counsel; provided, however, that the Client will not be required to pay the fees and disbursements of more than one separate counsel (in addition to local counsel) for an Indemnified Party in any jurisdiction in any single action or proceeding. In any action or proceeding the defense of which the Client assumes, the Indemnified Party will have the right to participate in such litigation and to retain its own counsel at such Indemnified Party's own expense. The Client further agrees that the Client will not, without the prior written consent of the Indemnified Party (which consent shall not be unreasonably withheld or delayed), settle or compromise or consent to the entry of any judgment in any pending or threatened claim, action, suit or proceeding in respect of which indemnification or contribution may be sought hereunder (whether or not the Indemnified Party or any other Indemnified Party is an actual or potential party to such claim, action, suit or proceeding) unless (i) to the extent that such settlement, compromise or consent purports directly or indirectly to cover the Indemnified Party or any other Indemnified Party, such settlement, compromise or consent includes an unconditional release of the Indemnified Party and each other Indemnified Party from all liability arising out of such claim, action, suit or proceeding, or (ii) to the extent that such settlement, compromise or consent does not purport directly or indirectly to cover the Indemnified Party or any other Indemnified Party, the Client has given the Indemnified Party reasonable prior written notice thereof and used all reasonable efforts, after consultation with the Indemnified Party, to obtain an unconditional release of the other Indemnified Parties hereunder from all liability arising from all liability arising out of such claim, action, suit or proceeding. The Indemnified Party shall not enter into any closing agreement or final settlement that could trigger the Client's indemnification obligations under this Section 6 without the written consent of the Client, which shall not unreasonably be withheld or delayed or conditioned. The Client will not be liable for any settlement of any action, claim, suit or proceeding affected without the Client's prior written consent, which consent shall not be unreasonably withheld or delayed or conditioned, but if settled with the consent of the Client or if there be a final judgment for the plaintiff, the Client agrees to indemnify and hold harmless the Indemnified Party from and against any loss or liability by reason of such settlement or judgment, as the case may be.

6.2 **Insurance** –In addition to the above indemnification and provision regarding advancement of fees/expenses, FTI employees serving as directors or officers of the Company or its affiliates will receive the benefit of the most favorable indemnification and advancement provisions provided by the Company to its directors, officers and any equivalently placed employees, whether under the Company's charter or bylaws, by contract or otherwise. The Company shall specifically include and cover employees and agents serving as directors and officers of the Company or affiliates from time to time with direct coverage under the Company's policy for liability insurance covering its directors, officers and any equivalently placed employees. Prior to FTI accepting any director or officer position, the Company shall, at the request of FTI, provide FTI a copy of its current D&O policy, a certificate of insurance evidencing the policy is in full force and effect, and a copy of the signed board resolutions and any other document that FTI may reasonably request evidencing the appointment and coverage of the indemnitees. The Company shall maintain such D&O insurance for the period through which claims can be made against such persons. In the event the Company is unable to include FTI employees and agents under the Company's policy or does not have first dollar coverage acceptable to FTI in effect for at least \$10 million, FTI may, subject to the prior written consent of the Company, attempt to purchase a separate D&O insurance policy that will cover the FTI employees and agents only. The cost of the policy shall be invoiced to the Company as an out-ofpocket expense. Notwithstanding anything to the contrary, the Company's indemnification obligations in this Section 6 shall be primary to (and without allocation against) any similar indemnification and advancement obligations of FTI, its affiliates and insurers to the indemnitees (which shall be secondary), and the Company's D&O insurance coverage for the indemnitees shall be specifically primary to (and without allocation against) any other valid and collectible insurance coverage that may apply to the indemnitees (whether provided by FTI or otherwise).

This indemnity shall not apply to any portion of any such losses, claims, damages, liabilities and expenses to the extent it is found in a final judgment by a court of competent jurisdiction to have resulted primarily from the bad faith, gross negligence, willful misconduct or violation of law of any such Indemnified Party. The Client agrees to use commercially reasonable best efforts to (i) include Alan Boyko and any other FTI personnel who assume officer or director positions with the Client or who perform Services hereunder, FTI and its agents, employees, officers, subcontractors, directors, joint venture partners and members, as insureds under the Client's directors and officers insurance; and (ii) unless it is unable to do so at a commercially reasonable cost, purchase a three-year directors and officers insurance "tail" or runoff policy (or such a policy for such shorter period as Client has the right to or is otherwise able to purchase) covering the period of FTI's service. In connection with this engagement Client represents to FTI that Client hereby represents that (i) it has timely remitted and will continue to timely remit to the appropriate beneficiaries all employee source deductions, payroll and other taxes, benefits deductions, and contribution to employee benefit programs, and has timely collected and remitted sales and use and other similar taxes to appropriate collecting authorities and will continue timely to do so; (ii) there is no litigation or other proceeding pending, or to knowledge of Client, threatened (nor is Client aware of facts that could give rise to such), in each case that seeks or could give rise to personal liability of officers and directors of Client; and (iii) Client has been in continuing compliance with all applicable laws and regulations concerning the discharge, treatment, storage, transportation or use of hazardous materials and is aware of no facts or circumstances that could give rise to Client responsibility or liability under such laws and regulations.

### 6.3 **Limitation of liability** –

You and the Company agree that no Indemnified Person shall have any liability as a result of your retention of FTI, the execution and delivery of this Engagement Contract, the provision of Services or other matters relating to or arising from this Engagement Contract, other than liabilities that shall have been determined by final non-appealable order of a court of competent jurisdiction to have resulted from the gross negligence or willful misconduct of an Indemnified Person or Persons. Without limiting the generality of the foregoing, in no event shall any Indemnified Person be liable for consequential, indirect or punitive damages, damages for lost profits or opportunities or other like damages or claims of any kind.

7. Governing Law, Jurisdiction and WAIVER OF JURY TRIAL — The Engagement Contract shall be governed by and interpreted in accordance with the laws of the State of New York, without giving effect to the choice of law provisions thereof. The Bankruptcy Court having jurisdiction over the Client's Bankruptcy case shall have exclusive jurisdiction in relation to any claim, dispute or difference concerning the Engagement Contract and any matter arising from it. The parties submit to the jurisdiction of such Courts and irrevocably waive any right they may have to object to any action being brought in these Courts, to claim that the action has been brought in an inconvenient forum or to claim that those Courts do not have jurisdiction. TO FACILITATE JUDICIAL RESOLUTION AND SAVE TIME AND EXPENSE, YOU, THE COMPANY AND FTI IRREVOCABLY AND UNCONDITIONALLY AGREE NOT TO DEMAND A TRIAL BY JURY IN ANY ACTION, PROCEEDING OR COUNTERCLAIM ARISING OUT OF OR RELATING TO THE SERVICES OR ANY SUCH OTHER MATTER.

## **Confirmation of Standard Terms and Conditions**

Subject to the terms and conditions of the Engagement Letter, we agree that FTI Consulting, Inc. is engaged upon the terms set forth in these Standard Terms and Conditions as outlined above.

On behalf of Armstrong Energy Inc.

Name: Martin D. Wilson

Title: President and Chief Executive Officer

Date:

## **EXHIBIT B**

## INITIAL SCHEDULE OF HOURLY TEMPORARY STAFF

Staff	Level	Hourly Rate
Brian Martin	Director	\$665
Christopher Marshall	Senior Consultant	\$455

## **EXHIBIT B**

**Declaration of Alan Boyko** 

## UNITED STATES BANKRUPTCY COURT EASTERN DISTRICT OF MISSOURI EASTERN DIVISION

	)
In re:	) Case No. 17-47541-659
	) CHAPTER 11
ARMSTRONG ENERGY, INC., et al., 1	)
	) (Joint Administration Requested)
	)
Debtors.	)
	, )

DECLARATION OF ALAN BOYKO IN SUPPORT OF THE DEBTORS' MOTION
FOR ENTRY OF AN ORDER (I) AUTHORIZING
THE DEBTORS TO (A) RETAIN FTI CONSULTING, INC.
TO PROVIDE THE DEBTORS A CHIEF RESTRUCTURING
OFFICER AND CERTAIN ADDITIONAL PERSONNEL AND (B) DESIGNATE ALAN BOYKO AS CHIEF RESTRUCTURING OFFICER FOR THE DEBTORS,
NUNC PRO TUNC TO THE PETITION DATE, AND (II) GRANTING RELATED RELIEF

I, Alan Boyko, make this Declaration pursuant to 28 U.S.C. § 1746, and state:

- 1. I am a Senior Managing Director of FTI Consulting, Inc. ("FTI"), an internationally recognized consulting firm that has a wealth of experience in providing financial advisory services both in and out-of-court, and enjoys an excellent reputation for services it has rendered in large and complex chapter 11 cases on behalf of debtors and creditors throughout the United States.
- 2. I submit this declaration on behalf of FTI (the "<u>Declaration</u>") in support of the Debtors' Motion for Entry of an Order (I) Authorizing the Debtors to (A) Retain FTI Consulting, Inc. to Provide the Debtors A Chief Restructuring Officer and Certain Additional Personnel and

The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number, include: Armstrong Energy, Inc. (5664); Armstrong Air, LLC (2017); Armstrong Coal Company, Inc. (0349); Armstrong Coal Sales, LLC (4058); Armstrong Energy Holdings, Inc. (5664); Armstrong Logistics Services, LLC (0392); Thoroughfare Mining, LLC (7890); Western Diamond LLC (9356); Western Land Company, LLC (9821). The location of the Debtors' service address is: 7733 Forsyth Boulevard, Suite 1625, St. Louis, Missouri 63105.

(B) Designate Alan Boyko as Chief Restructuring Officer for the Debtors, Nunc Pro Tunc to the Petition Date, and (II) Granting Related Relief (the "Motion"),<sup>2</sup> by which the Debtors are seeking authority to retain FTI on the terms and conditions set forth in the Motion and the engagement letter between the Debtors and FTI (the "Engagement Letter") annexed as Exhibit A to the Motion. Except as otherwise noted,<sup>3</sup> I have personal knowledge of the matters set forth herein. If called and sworn as a witness, I could, and would, testify competently to the matters set forth herein.

## **Retention of FTI**

- 3. In consideration of the size and complexity of their businesses, as well as the exigencies of the circumstances, the Debtors have determined that the services of experienced restructuring managers will substantially enhance their attempts to maximize the value of their estates. The Engagement Personnel are well qualified to act on the Debtors' behalf given their extensive knowledge and expertise with respect to these chapter 11 cases.
- 4. The Engagement Personnel specialize in interim management, turnaround consulting, operational due diligence, creditor advisory services, and financial and operational restructuring. FTI's debtor advisory services have included a wide range of activities targeted at stabilizing and improving a company's financial position, including: (a) developing or validating forecasts and business plans and related assessments of a business's strategic position; (b) monitoring and managing cash, cash flow, and vendor relationships; (c) assessing and recommending cost reduction strategies; and (d) designing and negotiating financial restructuring plans.

<sup>2</sup> Capitalized terms used but not otherwise defined herein have the meanings ascribed to them in the Motion.

<sup>3</sup> Certain of the disclosures herein relate to matters within the personal knowledge of other professionals at FTI and are based on information provided by them.

- 5. FTI's professionals have assisted, advised and provided strategic advice to, debtors, creditors, bondholders, investors and other entities in numerous chapter 11 cases of similar size and complexity to the Debtors' chapter 11 cases. FTI has provided restructuring or crisis management services in numerous large cases, including most recently In re Goodman Networks Inc., No. 17-31575 (MI) (Bankr. S.D. Tex. Apr. 20, 2017); In re CS Mining LLC, No. 16-24818 (WTT) (Bankr. D. Utah Aug. 24, 2016); In re Peabody Energy Corp., No. 16-42529 (BSS) (Bankr. E.D. Mo. May 18, 2016); In re Arch Coal, Inc., No. 16-40120 (CER) (Bankr. E.D. Mo. Feb. 24, 2016); In re In re Ryckman Creek Res., LLC, No. 16-10292 (KJC) (Bankr. D. Del. Feb. 9, 2016); In re Molycorp Inc., No. 15-11362 (CJS) (Bankr. D. Del. July 17, 2015); In re Magnetation LLC, No. 15-50307 (GFK) (Bankr. D. Minn. June 10, 2015); In re Altegrity, Inc., No. 15-10226 (LSS) (Bankr. D. Del. March 16, 2015); In re Energy Future Holdings Corp., No. 14-10979 (CJS) (Bankr. D. Del. Jan. 12, 2015); In re Dendreon Corp., No. 14-12515 (LSS) (Bankr. D. Del. Dec. 9, 2014); In re Ablest Inc., No. 14-10717 (KJC) (Bankr. D. Del. April 21, 2014); In re Synagro Techs., Inc., No. 13-11041 (BLS) (Bankr. D. Del. June 5, 2013); In re The Scooter Store Holdings, Inc., No. 13-10904 (PJW) (Bankr. D. Del. June 7, 2013); In re CHL, Ltd., No. 12-12437 (KJC) (Bankr. D. Del. Sept. 24, 2012); In re Pemco World Air Servs., Inc., No. 12-10799 (MFW) (Bankr. D. Del. April 3, 2012); In re Neb. Book Co., No. 11-12005 (PJW) (Bankr. D. Del. July 21, 2011); In re AbitibiBowater Inc., No. 09-11296 (KJC) (Bankr. D. Del. July 7, 2010); In re Trico Marine Servs., Inc., No. 10-12653 (BLS) (Bankr. D. Del. Oct. 6, 2010); In re U.S. Concrete, Inc., No. 10-11407 (PJW) (Bankr. D. Del. May 21, 2010); In re Plumbing Holdings Corp., No. 09-14413 (CSS) (Bankr. D. Del. Jan. 26, 2010).
- 6. The Debtors propose to designate me as their CRO, *nunc pro tunc* to the Petition Date. I am a Senior Managing Director with FTI based in Denver, Colorado. I have worked as a

turnaround consultant and financial advisor for over twelve years, including extensive experience in the energy, mining, manufacturing, telecom, technology, and retail industries. I have substantial knowledge and experience in senior management positions with, or as restructuring advisor to, distressed companies and in assisting distressed companies with stabilizing their financial condition, analyzing their operations, and developing an appropriate business plan to accomplish the necessary restructuring of their operations and finances. My employer has provided financial or restructuring advice to a number of companies or their creditors in the energy and mining sectors, including Peabody Energy Corporation and Arch Coal, Inc.—the two largest U.S. coal companies—American Gilsonite Company, CS Mining, LLC (FTI provided CRO), Consol Energy, Inc., Patriot Coal Corporation, Midway Gold Corporation (FTI provided CRO), Magnetation, Inc. (FTI provided CRO), Mineral Park, Inc. (FTI provided CRO), and Thompson Creek Metals Company, Inc. I have personally served as lead financial advisor or financial advisor to, among others, Arch Coal, Inc., American Gilsonite Company, and Consol Energy, Inc.

- 7. On August 14, 2017, FTI and the Company entered into the Engagement Letter attached as **Exhibit A** to the Motion. The Engagement Letter sets forth the services that the CRO and FTI personnel will provide for the Debtors. In addition, the Engagement Letter provides for compensation of FTI on an hourly basis all as more fully set forth in the Engagement Letter.
- 8. As a result of their history with the Debtors, FTI is intimately familiar with the Debtors' businesses, financial affairs, and capital structure. Throughout the course of FTI's engagement, I and the Engagement Personnel working with me have devoted substantial amounts of time and effort working with members of the Debtors' senior management and legal

advisors to, among other things, assist in the development of near-term projections and short-term cash management activities, review strategic alternatives, and coordinate the Debtors' efforts to prepare for and operate in chapter 11. For these reasons, FTI is both well qualified and uniquely suited to deal effectively and efficiently with matters that may arise in the context of these chapter 11 cases.

# **Services to be Provided**

- 9. Subject to approval by the Court, the Debtors propose to retain FTI to provide the Debtors with a CRO and the additional FTI personnel as necessary on the terms and conditions set forth in the Engagement Letter, except as otherwise explicitly set forth herein or in any order granting the relief requested herein. The Engagement Personnel will provide assistance to the Debtors in completing their restructuring through these chapter 11 cases, including cash forecasting, liquidity management, assistance in addressing business issues that arise during the pendency of these chapter 11 cases, the development of information for the Debtors and parties in interest, bankruptcy administration, preparation of monthly operating reports and motions, and testimony as may be required and other assistance intended to support the Debtors and their other retained professionals. The Debtors will monitor the work of the Engagement Personnel and ensure that they do not provide duplicating services relative to other retained professionals.
- 10. Subject to further order of the Court, the Engagement Personnel may provide the services described in the Engagement Letter as FTI and the Debtors shall deem appropriate and feasible in order to manage and advise the Debtors in the course of these chapter 11 cases, including but not limited to, the following (collectively the "Restructuring Advisory Services"):
  - (a) assisting with the preparation of the statement of affairs, schedules and other regular reports required by the United States Bankruptcy Court for the Eastern District of Missouri (the "Court") as well as providing assistance in such areas as testimony before the Court on matters that are within FTI's areas of expertise;

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- (b) assisting with Monthly Operating Reports and other court and U.S. Trustee requested or required information;
- (c) assisting with the additional cataloging of executory contracts and unexpired leases and advising the Debtors regarding decisions on assumptions and rejections and cure amounts;
- (d) advising senior management in the negotiation and implementation of restructuring initiatives and evaluation of strategic alternatives;
- (e) assisting in communication and/or negotiation with outside constituents including stakeholders, vendors and suppliers and other lenders and their advisors;
- (f) managing the claims and claims reconciliation processes;
- (g) providing required cash budgeting and reporting under the agreements and the terms of the Cash Collateral motion;
- (h) providing assistance to management in connection with the Debtors' development of its rolling 13-week cash receipts and disbursements forecasting tool designed to provide on-time information related to the Debtors' liquidity;
- (i) assisting in obtaining and presenting information required by parties-in-interest in the Debtors' bankruptcy process including official committees appointed by the Court and the Court itself;
- (j) assisting the Debtors and outside counsel on the development of an approach to meet the Bankruptcy Rule 2015.3 requirements for reporting on the value, operations and profitability of those entities in which the Debtors' estate holds a substantial or controlling interest;
- (k) assisting the Debtors in other business and financial aspects of a Chapter 11 proceeding, including, but not limited to, development of a disclosure statement and chapter 11 plan;
- (l) assisting as requested in managing any litigation that may be brought against the Debtors in the Court;
- (m) providing assistance in such areas as testimony before the Court on matters that are within the scope of this engagement and within FTI's area of testimonial competencies; and
- (n) assisting with such other matters as may be requested that fall within FTI's expertise and that are mutually agreeable.

11. Such Restructuring Advisory Services are necessary to the Debtors' restructuring efforts and in the ongoing operation and management of the Debtors' businesses while subject to chapter 11 of the Bankruptcy Code. The Restructuring Advisory Services provided by FTI will complement, and not duplicate, the services to be rendered by any other professional retained in these chapter 11 cases. The Engagement Personnel have and will continue to work closely with the other professionals retained by the Debtors to minimize and avoid duplication of services. In addition, on August 3, 2017, the Board of Directors (the "Board") of Armstrong Energy, Inc. authorized the Debtors to retain me as CRO.

#### FTI's Disinterestedness

- 12. In connection with its proposed retention by the Debtors in these chapter 11 cases, FTI undertook a lengthy review to determine whether it had any conflicts or other relationships that might cause it not to be disinterested or to hold or represent an interest adverse to the Debtors. Specifically, FTI obtained from the Debtors and/or their representatives the names of individuals and entities that may be parties in interest in these chapter 11 cases ("Potential Parties in Interest"). Such parties are listed on Schedule 1 annexed hereto. A search was performed for connections to the Potential Parties in Interest within the past five years, and results were disclosed as to FTI Holdings, LLP ("FTI Holdings"), FTI's parent company, and each of FTI Holdings' U.S. and non-U.S. subsidiary affiliates.
- 13. FTI and its affiliates are advisors and crisis managers providing services and advice in many areas, including restructuring and distressed debt. As part of its diverse practice, FTI appears in numerous cases, proceedings, and transactions involving many different attorneys, accountants, investment bankers, and financial consultants, some of whom may represent claimants and parties in interest in these chapter 11 cases. Further, FTI has in the past, and may in the future, be represented by various attorneys and law firms, some of whom may be

involved in these chapter 11 cases. In addition, FTI has been in the past, and likely will be in the future, engaged in matters unrelated to the Debtors or these chapter 11 cases in which it works with or in opposition to other professionals involved in these chapter 11 cases. Moreover, FTI might have referred work to other professionals who are retained in these chapter 11 cases. Likewise, certain such professionals who are retained in these chapter 11 cases might have referred work to FTI.

- 14. From time to time, FTI has provided services, and likely will continue to provide services, to certain creditors of the Debtors and various other parties adverse to the Debtors in matters wholly unrelated to these chapter 11 cases. As described herein, however, FTI has undertaken a detailed search to determine, and to disclose, whether it is providing or has provided services to any significant creditor, equity security holder, insider or other party-in-interest in such unrelated matters.
- 15. Based on that review, FTI represents that, to the best of its knowledge, FTI knows of no fact or situation that would represent a conflict of interest for FTI with regard to the Debtors. Unless otherwise noted, references to FTI in the disclosures below collectively refer to FTI Consulting, Inc. and each of its subsidiary affiliates.
- 16. To the best of my knowledge, information and belief, insofar as I have been able to ascertain after reasonable inquiry, none of these business relationships constitute interests adverse to the Debtor.
- 17. To the best of my knowledge, information and belief, insofar as I have been able to ascertain after reasonable inquiry, none of the FTI personnel (a) have any connection with the U.S. Trustee, or any employee in the Office of the U.S. Trustee; or (b) are related or connected to

any United States Bankruptcy Judge for the Eastern District of Missouri, except as otherwise set forth herein.

- 18. To the best of my knowledge, none of the members of the engagement team, or FTI is a direct holder of any of the Debtors' securities. It is possible that members of the engagement team or certain of FTI employees, senior managing directors, board members, equity holders, or an affiliate of any of the foregoing, may own interests in mutual funds or other investment vehicles (including various types of private funds) that own the Debtors' or other parties in interest's debt or equity securities or other financial instruments, including bank loans and other obligations. Typically, the holders of such interests have no control over investment decisions related to such investment funds or financial instruments. FTI's policy prohibits its employees from personally trading in the Debtors' securities.
- 19. To the best of my knowledge, information and belief, insofar as I have been able to ascertain after reasonable inquiry, FTI has not been retained to assist any entity or person other than the Debtors on matters relating to, or in direct connection with, these chapter 11 cases. FTI will continue to provide professional services to entities that may be creditors or equity security holders of the Debtors or other parties in interest in these chapter 11 cases, provided that such services do not relate to, or have any direct connection with, these chapter 11 cases or the Debtors.
- 20. Certain of FTI's employees, senior managing directors, board members, equity holders, or an affiliate of any of the foregoing may have financial accounts or insurance relationships with a potential party in interest.
- 21. Despite the efforts described above to identify and disclose the connections that FTI and its affiliates have with parties in interest in these chapter 11 cases, because the Debtors

form a large enterprise with numerous creditors and other relationships, FTI is unable to state with certainty that every client relationship or other connection has been identified and disclosed.

- 22. In accordance with section 504 of the Bankruptcy Code and Bankruptcy Rule 2016, neither I nor FTI has entered into any agreements, express or implied, with any other party in interest, including the Debtors, any creditor, or any attorney for such party in interest in these chapter 11 cases, (a) for the purpose of sharing or fixing fees or other compensation to be paid to any such party in interest or its attorneys for services rendered in connection therewith, (b) for payment of such compensation from the assets of the estates in excess of the compensation allowed by this Court pursuant to the applicable provisions of the Bankruptcy Code, or (c) for payment of compensation in connection with these chapter 11 cases other than in accordance with the applicable provisions of the Bankruptcy Code.
- 23. Accordingly, except as otherwise set forth herein, insofar as I have been able to determine, none of FTI, I, nor any FTI personnel holds or represents any interest adverse to the Debtors or their estates, and FTI is a "disinterested person" as that term is defined in section 101(14) of the Bankruptcy Code, as modified by section 1107(b) of the Bankruptcy Code, in that FTI and its professionals and employees who will work on the engagement:
  - (a) are not creditors, equity security holders, or insiders of the Debtors;
  - (b) were not (except for in connection with this retention) a director, officer or employee of the Debtors within two years before the Petition Date; and
  - (c) do not have an interest materially adverse to the interest of the Debtors' estate or any class of creditors or equity security holders, by reason of any direct or indirect relationship to, connection with, or interest in, the Debtors, or for any other reason.
- 24. If FTI discovers additional information that requires disclosure, FTI will promptly file a supplemental disclosure with this Court disclosing, among other things, new material facts

and relationships between the Debtors, the Engagement Personnel, or other significant parties in interest. FTI reserves the right to supplement this Declaration in the event that FTI discovers any facts bearing on matters described in this Declaration regarding FTI's employment by the Debtors

#### **Terms of Retention**

25. As set forth in the Engagement Letter, the Debtors have agreed to, among other things: (a) compensate and reimburse FTI for expenses incurred and services provided by the Engagement Personnel; and (b) indemnify those persons serving as executive officers on the same terms as provided to the Debtors' other officers and directors under the Debtors' corporate bylaws and provide such persons insurance coverage under the Debtors' direct and officer liability insurance policy.

#### Professional Compensation and Expense Reimbursement

- 26. In summary, the Engagement Letter provides for the following compensation:
  - <u>Standard Hourly Rates</u>: Fees for services rendered by the Engagement Personnel based on the following hourly rates, which are subject to periodic revision as FTI adjusts its rates generally:

Senior Managing Directors	\$840 - \$1,050
Directors/Senior Directors/Managing Directors	\$630 - \$835
Consultants/Senior Consultants	\$335 - \$605
Administrative/Paraprofessionals	\$135 - \$265

• Reimbursement of Expenses: In addition to compensation for professional services rendered by Engagement Personnel, FTI will seek reimbursement for reasonable and customary expenses incurred in connection with these chapter 11 cases, including, but not limited to travel, lodging, computer research, and messenger and telephone charges. In addition, FTI shall be reimbursed for the reasonable fees and expenses incurred in connection with the preparation and approval of this Motion. All fees and expenses due to FTI will be billed on a monthly basis, or more frequently as agreed to between FTI and the Debtors, as further set forth in the Engagement Letter, but in all events subject to the order approving this Motion.

#### Indemnification Provisions

- As a material part of the consideration for which FTI has agreed to provide the services described herein, and pursuant to the Engagement Letter, including the indemnification provisions attached thereto and incorporated by reference therein (the "Indemnification Provisions"), the Debtors have agreed to: (a) indemnify the Engagement Personnel acting as officers to the same extent as the most favorable indemnification the Debtors extend to their officers or directors and to cover such Engagement Personnel under the Debtors' director and officer liability insurance policy; and (b) indemnify and hold harmless FTI and any of its subsidiaries and affiliates, officers, directors, principals, shareholders, agents, independent contractors and employees (collectively, the "Indemnified Parties") under certain circumstances.<sup>4</sup> The rights to indemnification shall survive the termination of these chapter 11 cases or any cases into which they may be converted.
- 28. Accepting the Indemnification Provisions was a condition to FTI's engagement, the terms and provisions of which were, along with all other terms of the Engagement Letter, negotiated by the Debtors and FTI at arm's-length and in good faith. FTI and the Debtors believe that the Indemnification Provisions are comparable to those indemnification provisions generally obtained by crisis management firms of similar stature to FTI and for comparable engagements, both in- and out-of-court.

The Indemnification Provisions generally provide that the Debtors will indemnify and hold harmless the Indemnified Parties from and against any claims, liabilities, damages, obligations, costs and expenses (including reasonable attorneys' fees and expenses and costs of investigation), arising out of or relating to the Debtors' retention of FTI under the Engagement Letter, the execution and delivery of the Engagement Letter, and the provision of services or other matters relating to or arising from the Engagement Letter. Notwithstanding the terms of the Indemnification Provisions, the Debtors and FTI have agreed, subject to the Court's approval of this motion, that in no event shall an Indemnified Party be indemnified or receive contribution or other payment under the Indemnification Provisions if the Debtors, their estates, or the statutory committee of unsecured creditors appointed in these chapter 11 cases assert a claim against an Indemnified Party and the Court determines by final order that such claim arose out of the gross negligence or willful misconduct on the part of that or any other Indemnified Party.

# **Fees and Reporting**

- 29. If the Court approves the relief requested herein, FTI will be retained to provide the Debtors with the Engagement Personnel and I will be designated as the CRO pursuant to section 363 of the Bankruptcy Code. Because FTI is not being employed as a professional under section 327 of the Code, FTI will not be required to submit fee applications pursuant to sections 330 and 331 of the Bankruptcy Code. Instead, FTI will file with the Court, and provide notice to the U.S. Trustee, the ad hoc group of Secured Noteholders and all official committees (together with the U.S. Trustee, the "Notice Parties"), reports of compensation earned and expenses incurred on at least a quarterly basis. Such compensation and expenses shall be subject to Court review in the event that an objection is filed. In addition FTI will file with the Court and provide the Notice Parties a report on staffing (the "Staffing Report") by the 20th of each month for the previous month, which report would include the names and tasks filled by all Engagement Personnel involved in this matter. The Staffing Report (and FTI's staffing for this matter) would be subject to review by the Court in the event so requested by any of the Notice Parties.
- 30. As set forth in the Engagement Letter, FTI received \$100,000 as a retainer from the Debtors (the "Prior Retainer"). Thereafter, the retainer has been replenished on a monthly basis. In the 90 days prior to the Petition Date, FTI received additional retainers and payments totaling approximately \$923,961 in the aggregate for services performed for the Debtors (together with the Prior Retainer, the "Retainers"). FTI has applied the Retainers to amounts due for services rendered and expenses incurred prior to the Petition Date; however, the Retainers have not been fully exhausted.
- 31. The unapplied Retainers, which are estimated to total approximately \$131,294, will not be segregated by FTI in a separate account, and will be held until the end of these chapter 11 cases and applied to FTI's finally approved fees in these proceedings, unless the

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Debtors agree to an alternative arrangement. Certain expenses and fees may have been incurred by FTI prior to the Petition Date, but not yet applied to the Retainers. Such amounts, if any, are estimated to be less than the aggregate balance of the Retainers as of the Petition Date. Moreover, FTI is not aware of any asserted or threatened disputes against FTI or the Engagement Personnel on account of their services provided to the Debtors before the Petition Date.

32. Given the numerous issues which the Engagement Personnel may be required to address in the performance of their services, FTI's commitment to the variable level of time and effort necessary to address all such issues as they arise, and the market prices for such services in an in-court and out-of-court context, the fee arrangements set forth in the Motion and in the Engagement Letter are reasonable.

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Pursuant to 28 U.S.C. § 1746, I declare under penalty of perjury that the foregoing is true and correct to the best of my knowledge and belief.

Dated: November 1, 2017 /s/ Alan Boyko

St. Louis, Missouri Alan Boyko

Senior Managing Director FTI Consulting, Inc.

#### Debtor

Armstrong Energy, Inc.

#### Filing Subsidiaries

Armstrong Energy Holdings, Inc.

Armstrong Coal Sales, LLC

Thoroughfare Mining, LLC

Western Diamond LLC

Western Land Company, LLC

Armstrong Coal Company, Inc.

Armstrong Air, LLC

Armstrong Logistics Services, LLC

#### Other Subsidiaries and Affiliates (non-Debtors)

Elk Creek GP, LLC

Thoroughbred Resources, LP

Armstrong Fabricators, Inc.

Elk Creek Operating GP, LLC

Terminal Holdings, LLC

Ram Terminals, LLC

MG Midstreaming, LLC

Elk Creek Operating, LP

Ceralvo Holdings, LLC

Armstrong Technology Services, LLC

Western Mineral Development, LLC

#### Current D&Os

J. Hord Armstrong, III

Martin D Wilson

Jeffrey F Winnick

Richard L Craig

Eric R Waller

James C Crain

Greg A Walker

David L Harris

W. Howard Keenan

Bryan R Lawrence

Joseph M Stopper

#### Former D&Os

Louis B Susman

Adam D Anderson

Kenneth E Allen

J. Richard Gist

Jacquelyn A Jones

Anson M Beard, Jr

Richard F Ford

Bryan H Lawrence

Scott A Boylen

David R Cobb

Brian G Landry

**Debtor Counsel** 

Kirkland & Ellis LLP

Claims Agent

Donlin Recano & Company Inc.

Financial Advisor

MAEVA Group, LLC

Investment Banker / Financial Advisors

Houlihan Lokey Capital, Inc.

Noteholders' Counsel

Paul, Weiss, Rifkind, Wharton & Garrison LLP

General Corporate/SEC

Armstrong Teasdale LLP

MSHA - Individual Representation

Bingham Greenbaum Doll LLP

Cox & Mazzoli PLLC

Dathorn & Butler, LLC

Furman & Nilsen, PLLC

Nash Marshall, PLLC

Stites & Harbison, PLLC

PNC Representation - Revolver

Buchanan Ingersoll & Rooney PC

Litigation (Delta Coals v. Armstrong)

Butler Snow LLP

White Collar Criminal Defense

Dressman Benzinger LaVelle PSC

Wells Fargo Representation - Senior Notes

Drinker Biddle & Reath LLP

Real Property / Lewis v. Ceralvo et. al.

Gordon Law Offices, P.S.C.

Insurance Counsel

Hunton & Williams LLP

MSHA Counsel

Jackson Kelly PLLC

General Corporate/Real Property Counsel

Kaplan & Partners LLP

Labor & Employment Counsel

Lowenbaum Law

# Historical Armstrong Governance/Workers Comp

Miller & Wells, PLLC

#### MSHA Counsel

Rajkovich, Williams, Kilpatrick & True, PLLC

# MSHA/Employment/Environmental Counsel

Steptoe & Johnson PLLC

#### Real Property (limited) - Counsel

Stoll Keenon Ogden PLLC

# Accounting Firm

Ernst & Young LLP

**BDO** 

Protiviti

#### 401k Audit

**Grant Thornton** 

#### 401k Plan Administrator

**Edward Jones** 

#### 401k Record Keeper

Massachusetts Mutual Life Insurance Company

# Payroll Processing

ADP, LLC

#### Medical Provider

Anthem BlueCross, BlueShield

# Investigator - Parkway Dust

Advanced Investigative Solutions, Inc.

Clay Mason & Associates

#### **Insurance Brokers**

Assured Partners of Missouri, LLC

McGriff, Seibels & Williams, Inc.

**Lockton Companies** 

#### Hosting and Disaster Recovey (SAP)

OnX Managed Services

#### MPLS Circuits (Network)

AT&T Business Services

#### Network Firewalls (Network Security)

AT&T Global Network Services

# Network Monitoring and Support

**Netelligent Corporation** 

#### SAP Software/Hardware Support

Illumiti Corporation

#### **Engineering Services**

Associated Engineers

#### Significant Vendors

Bank Direct Capital Finance

Moody's Investor Service

Protiviti

Houlihan Lokey Capital, Inc.

Madisonville Tire & Retreading

LanceCo., Inc.

Conn-Weld Industries Inc.

FLSmidth Krebs Inc.

SGS North America Inc.

Associated Engineers, Inc.

Brandeis Machinery & Supply Company

Carroll Engineering Company

Coleman Brothers Inc.

Joy Global Underground Mining, LLC

Kenergy

Kentucky Utilities

Rudd Equipment Company

United Central Industrial Supply Co.

Whayne Supply Company

Jennmar Corporation

Mine Equipment & Mill Supply

Nalco Company

Hibbs Electromechanical Inc.

Smith-Manus

Ruby Concrete Company

Woodruff Supply Company Inc.

Heritaage Petroleum, LLC

Quality Magnetite, LLC

Brian's Battery, LLC

Star Mine Services, Inc.

**Blair Tire Sales** 

Jennchem, LLC

**H&G** Limestone Products

Veyance Industrial Services, Inc.

Ray Jones Trucking, Inc.

Overland Conveying Systems

Wabash Marine, Inc.

Whitco Enterprises, Inc.

GMS Mine Repair - Midwest

Joy Global Mining, LLC - Consignment

Pioneer Conveyor, LLC

S&L Industries, LLC

#### Top 50 Creditors

Joy Global Underground Mining, LLC

Thoroughbred Resources, LP

Kenergy

Whayne Supply Company

UGM ADDCAR SYSTEMS, LLC

U.S. Dept of Labor/MSHA

Mine Equipment & Mill Supply

Jennmar Corporation

Kentucky Dept of Revenue

Ohio County Sheriff

United Central Industrial Supply Co

KY Worker's Comp Funding Commission

Thompson & Knight LLP

Ray Jones Trucking, Inc

S & L Industries, LLC

Kentucky Utilities

Overland Conveying Systems

Muhlenberg County Sheriff

WC Hydraulics, LLC

Internal Revenue Service

Rogers Group, Inc.

American Land Holdings of Kentucky, LLC

Heritage Petroleum. LLC

Blair Tire Sales

Conn-Weld Industries Inc

Wabash Marine, Inc.

Ruby Concrete Company

The Brennan Group

Kentucky State Treasurer

Brian's Battery, LLC

Associated Engineers, Inc.

Office of Surface Mining

Royal Brass & Hose

Western Kentucky Royalty Trust

Madisonville Tire & Retreading

Brandeis Machinery & Supply Company

Smith-Manus

Star Mine Services, Inc

Woodruff Supply Company Inc

Solenis LLC

Whitco Enterprises, Inc.

Douglas Sumner

First-Line Fire Extinguisher Co

Rogers Family

SGS North America Inc

Wallace Electrical Systems, LLC

**UniFirst Corporation** 

West Kentucky Pipe & Valve, Inc.

Brake Supply Co., Inc.

Special Mine Services

#### **Shareholders**

Yorktown Energy Partners VII, L.P. Yorktown Energy Partners VIII, L.P. Yorktown Energy Partners IX, L.P.

#### **Insurers**

Travelers Property & Casualty Co. of America Travelers Property & Casualty Co. of America American Guarantee & Liability Insurance Co. American Guarantee & Liability Insurance Co. American Zurich Insurance Company American Guarantee & Liability Insurance Co.

National Union Fire Insurance Company of Pittsburgh, PA

QBE Insurance Corporation
QBE Insurance Corporation
Old Republic Insurance Company
Starr Indemnity & Liability Company

#### Surety Bonds

Lexcon Insurance Company

#### Parties to Significant Litigation

Terri Qualls

Barry Baxter

Pamela Wilson

Andrea Kirk

Delta Coals

George W. Lewis

Shannon Lewis

Lamont Drake

Ruth Jean Lewis

Barbara Robison

Robert Robison

Roy Daniel Bratcher

Aaron D. Bratcher

Jenny Bratcher

Charles Edward Carter

Carol B. Carter

Jenscinna A. Carter

Sharon K. Carter Smith

Mark Smith

William D. Carter

Debra H. Carter

Leslie R. Coomer

Stephen L. Coomer

Mine Safety & Health Administration

Tate Rich

Earl Ray Ipox

Thomas Gibson

Troy Peveler

Richard Brothers

Ronnie Dinsmore

Donnie Morgan

Terry Bivins

Barry Ball

William Ray Martin

David A. Smiley

Mark Mason

Charles Duff

Rickey Baize

William Matheny

**Bobby Sexton** 

Richard Vncent

James Franklin

Marvin Mitchell

Brandon Brown

Barry Ball

Donald King

Eric Virgin

Danny Pressley

Brandon Shemwell

Dwight Arnold

Brian Piper

Tommy Anderson

**Tony Hoskins** 

Joseph Grubb

John Robinson

Charles Bush

Michael Wilson

Erik Demond

Lonnie Couch

Jeremy Bearden

David M. Fooks

Neely E. Loney

Reuben Wayne Shemwell

Daniel Riley

#### Landlords

Pierre Laclede Office Investors, LLC

#### Power & Electric

Kentucky Utilities Company

Kenergy Corporation

#### Water

Union County Water District Muhlenberg County Water District City of Centertown

#### **Communications**

Employee Expense Reports AT&T IP Flexible Reach AT&T

AT&T Mobility

**Charter Communications** 

#### Waste Water

Coleman Brothers, Inc.

#### Elec., Water, Sewage, Trash

Madisonville Municipal Utilities

#### Natural Gas

Atmos Energy

#### Taxing Authorities

Department of Revenue - Kentucky

Department of Revenue - Missouri

Department of Revenue - Delaware

United States Office of Surface Mining

Kentucky Office of the Reclamation Guaranty Fund

United States Internal Revenue Service

Kentucky Workers' Compensation Funding Commission

#### Indenture Trustee

Wells Fargo Bank, National Association

#### **Bondholders**

Blue Mountain

Caspian

Guardian Capital Group

Marathon

Goldentree

Teachers

**Panning** 

**New Generation** 

Wamco

Telemetry

Phoenix

Cedarview

First Western

Nuveen

Anson (previous BOD)

**TIAA** 

#### Customer List

Armstrong Resources Management Corp.

Duke Energy Carolinas, LLC

Duke Energy Kentucky, Inc.

Kentucky Utilities Company

Louisville Gas & Electric Company

Ownesboro Municipal Utilities

Tampa Electric Company

Tennessee Valley Authority

### Counterparties to Significant Leases

Mueller Prost, LC (Sublessor)

KBSII Pierre Laclede Center, LLC

Norton Lilly International, Inc. (Sublessor)

#### Counterparties to Significant Executory Contracts

Bank of America Leasing & Capital, LLC

Aero Charter, Inc.

Brandeis Machinery & Supply Company

General Electric Capital Corporation

Komatsu Financial Limited Partnership

Caterpillar Financial Services Corporation

Deutsche Leasing USA, Inc.

Atlas Copco Customer Finance USA, LLC

UGM ADDCAR Systems, LLC

Macquarie Corporate and Asset Funding Inc.

Joy Global Underground Mining, LLC

Caterpillar Financial Services Corporation

# Regulatory Agencies

Commonwealth of Kentucky Energy and Environment Cabinet

United States Office of Surface Mining

Kentucky Office of the Reclamation Guaranty Fund

#### Royalty Payments - Payee

**Duncan Family Mineral LLC** 

Cyprus Creek Land Company

J.L. Rogers Family, LLC

James L. Rogers

Mary M. Rogers

Sue Rogers Johnson

Talmar of FL, LLC

Talmar, LLC

Anne F. Rogers Family, LLC

Central States Coal Reserves of Kentucky

Heritage Coal Company, LLC

Cyprus Creek Land Resources, LLC

Joe Michael Barnard

Richard L. Hocker

John W. Hocker

Janet Hocker

Ruth Ann Hocker Szymanski

Conrad Syzmanski

Lyman P. Barnes

Joyce M. Barnes

Jerry Carson Barnes Bishop

Zexia Barnes Bishop

Bruce Moore

Gladys Moore

Hazel Birchwell

John T. Casebier

David L. Pearce

Ann Pearce

Elaine Armstrong

Glenn Armstrong

John B. Casebier

Nazanin Casebier

Judith McCrocklin

Marjorie Pearce Wilhite

James Louis Wilhite

Nola Casebier

Thomas McCrocklin Jr.

Virginia L. Staude

Walter U. Pearce

Laurie Pearce

William W. Casebier Jr.

Charlotte Ann Casebier

Noel Douglas Cavendar

Rhonda Cavendar

Ann Cheryl Lacefield

Gary Dale Lacefield

**Betty Craig** 

David C. Craig

Kateria C. Barnes

Glenn W. Danks

Ronald A. Danks

Clyde Richard Danks

Kelly Richard Danks

Phillip Andrew Danks

Michael Edgar Danks

Melissa Ann Danks Sanfberg

Allen Gray Limited Partnership II

Allen Gray Limited Partnership III

Bertha S. Grider

Dennie Lee Grider

Joe Brent Grider Jr.

Jessica Gwenlyn

Amanda Westerfield

Joe Brent Girder

Kaitlin M. Grinder

John M. Grider

Dennie Grider

Shelia Grider

William A. Holladay

Angela Danielle Jones

David C. Jones

Felicia Leigh-Ann Hughes

Pamela Grabrielle Fowler

James Jones

Lola Jones

Mark Little

Janis Little

**Bradford Luppino** 

Miranda Luppino

Geneva Fulkerson

Lonnie Fulkerson

Jim V. Maddox

Carolyn Maddox

Sherry Ann Taylor

Feb I. Taylor

William Todd Paul

Micheline L. Queen

Joseph L. Ralph

Rose A Ralph

Daisy Curtis Scroggins

Gene Rochefort

Janette Snodgrass

Sue Miller

Bill Miller

Ella Louis Addington

Carl Addington

Patricia Simpson

Eddie Simpson

Mary Snodgrass

Tommy Snodgrass

Betty Snodgrass

Larry Snodgrass

Charles Snodgrass

Rita Fledbusch

Ruby Daugherty

Stephen N. Daugherty

**Timothy Stenberg** 

Mary Stenberg

George W. Lewis

Shannon Lewis

Ryan W. Hartke

Rustin D. Hartke

Rhett A. Hartkee

Ronica D. Hageman

Allyson S. Abel

Dennis Woods

Brenda Woods

Damien Brown

Deborah Brown

Young Manufacturing Co. Inc.

Warren C. Roe

Josephine Roe

Joseph Michael Roe

Sara Kelly Roe

Alcoa Fuels, Inc.

Dorothy Russell

Emogene S. Martin

James Vernon Cole

Heike Cole

Morris D. Kelley Jr

Mandy B. Kelley

Diamond Mineral Group, Inc.

Midwest Coal Reserves of Kentucky, LLC

Mary Nell White

Richard White

Janet White

Robert White

Marie White

Walter White

Andrea White

John White

**Brook White** 

Katherine Felice Photopulos

**Todd Photopulos** 

William W. Lista

Lynn M. Lista

Darron Kelley

Martha J. Kelley

Patty Peacock

Gary Dale Peacock

Kathy Proctor

Charles W. Proctor

Cora L. Goodman

Richard I. Carrier

Margret Joyce Beard

Donald L. Yarber

Shirley J. Yarber

Jennie L. Ellis

Glendle G. Ellis

Dorothy F. Willett

Norman Ray Potts

Lillian Potts

Peggy Neeley

Juimmy Neeley

Stan W. Johnson

Barbara A. Johnson

James M. Brown

Nell Gregory Farthing

**Bordley Church of Christ** 

Thomas Allen Willett

Karren Sue King

Connie Elder

Kevin Elder

Billy McVay

Brenda Lee McVay

James McVay

Brenda Gail McVay

Anna Speaks

Albert Speaks

Dianna Terrell

Lonnie Terrell

William Leon Cole IV

Carol Ann Cole

Lance W. Brantley

Heather Brantley

Ronald C. Brown

Dennis Ray Farris

Pamela Gabrielle Richardson

Western Kentucky Royalty Trust

David Cobb

Kenneth E. Allen

Melinda T. Carter

Jenna Carter

Megan Guard Carter

Carol B. Carter

James Gregory

Peggy Graham

Harold Gregory

Marjorie Thompson

Carolyn Gentry Gish

**David Gregory** 

Brenda Collins

Terry Gregory

#### Landowners

Aaron D. Bratcher

Aaron Francis

Allen Gray Ltd. Ptr. II

Allen Gray Ltd. Ptr. III

Allyson S. Abel

Amanda Westerfield

American Land Holdings of KY, LLC

Angela D. Jones

David C. Jones

Ann C. Lacefield

Gary D. Lacefield

Anna L. Speaks

Albert Speaks

Anna L. Dortch

Anna Laura Dortch/Farm Credit Service

ANNE F. ROGERS FAMILY, LLC

Barbara Robison

Bertha S. Grider

Betty R. Craig Trust

Bevil Bros. Funeral Home

Bill McVay

Brenda Lee McVay

BORDLEY CHURCH OF CHRIST

Brad Lacefield

Bradford Luppino

Miranda Luppino

Brian Keith Casebier

Brian Lacefield

C.E. Martin Heirs LLC

Carol B. Carter

Charles Edward Carter

Charles W. Proctor

Christopher A. Coomer

Clyde Richard Danks

COAL AGE, INC.

Connie Elder

Kevin Elder

Cora Lee Goodman

**Daisy Scroggins** 

Damien Lee Brown

Daniel L. Lacefield

Darron H. Kelly

Miranda J. Kelly

**DAVID CASEBIER** 

David Cobb

**David Pearce** 

Ann Pearce

Delta Coals, LLC

Dennie L. Grider

**Dennis Howard Woods** 

Dennis Ray Farris

Dennis Woods

Dianna Terrell

Lonnie Terrell

Don Goad

Don King

Donald Yarber

Shirley J. Yarber

Dorothy F. Willett DOROTHY RUSSELL

Douglas Sumner

Duncan Family Mineral, LLC

**Edward Zackery** 

Elaine Armstrong

Glenn Armstrong

Emogene S. Martin

Felicia Leigh-Ann Hughes

Geneva G. Fulkerson

Lonnie R. Fulkerson

Geneva G. Fulkerson

George W. Lewis Jr

Gerald Powers

Linda Powers

Gerald Wayne Powers Wayne

Glendale James

Wanda James

Glenn W. Danks

Hazel Birchwell

J.L. ROGERS FAMILY, LLC

JAMES M. Brown

James McVay

Gail McVay

James L. Rogers III

Mary M. Rogers

Janis Little

Jenna Carter Vardell

Jennie L. Ellis

Jenny Bratcher Trust

Jenscinna A. Carter

Jerry Bishop

Zexia Bishop

Jerry C. Bishop

Zexia Barnes Bishop

Jessica Gwenlyn

Jim V. Maddox

Carolyn R. Maddox

Jim V. Maddox

Joe Brent Grider Sr

Joe Michael Barnard

Kristina Barnard

Joel Igleheart

John Brown Jr.

Patricia Brown

John A. Brown

John B. Casebier

John Ryan White

Brooke White

John W. Hocker

Janet Hocker

Joseph Roe

Sara Roe

Joseph L. Ralph

Rose A. Ralph

Josephine Roe

Judith McCrocklin

Karren Sue King

Katherine Photopulos

**Todd Photopulos** 

Kathy Proctor

Kelly Richard Danks

Kenneth E. Allen

Lance W. Brantley

Heather Brantley

Larry Edmonson

Lillian Potts

Lola Jones

James Vernon Cole

Heike Cole

Lyman P. Barnes

Joyce M. Barnes

Margaret Joyce Beard

Mark Little

Mark Livers

Martha Rogers Haas

Mary Nell White

Megan Guard Carter

Melinda T. Carter

Melissa Ann Danks Sanfberg

Michael Edgar Danks

Micheline L. Queen

Minda G, Pearson

Morris Kelley

Nancy Prenzno

**Nell Gregory Farthing** 

Noel D. Cavender

Rhonda D. Cavender

Nola Casebier

Nora Stewart

Norman Ray Potts

Roma H. Potts

Patty Peacock

Gary Peacock

Peggy Potts

Jimmy C. Neele

Phillip Andrew Danks

Rhett A. Hartke

Richard I. Carrier

Richard W. White

Janet White

Robert S. White

Marie White

Ronald A. Danks

Ronica D. Hageman

Roy Daniel Bratcher

Rustin D. Hartke

Ruth Szymanski

Conrad Szymanski

Ruth Jean Lewis

Ryan W. Hartke

Samuel A. Francis

Shannon L. Lewis

Sharon Grider

Sharon K. Carter

Sharon K. Carter-Smith

Feb I. Taylor

Sherry Ann Maddox Taylor

Stephen L. Coomer

Sue H. Bartlett

Sue R. Johnson

Sue Rogers Johnson

TG Jr Rogers

Jean Rogers

Talmage G. Rogers Jr

Jean M. Rogers

Talmar, LLC

The Estate of Ruth Lewis

THOMAS Allen Willett

Thomas McCrocklin, Jr

Timothy L. Stenberg

Mary E. Stenberg

Timothy L. Stenberg

Virginia Staude

Walter White

Andrea White

Walter U. Pearce

Laurie Pearce

Western Kentucky Royalty Trust

William D. Carter

William Holladay

William W. Lista

Lynn M. Lista

William W. Casebier Jr.

Charlotte Ann Casebier

#### **Additional Vendors**

Denise Stringer

Charles Bush

Malcolm Steven Russell

Keith Whitehouse

Chesley Wilson

Atlas Copco Customer Finance USA

Jeff Hearld

Eddie Barber

Danny F. Clayton

Jeffrey Lovan

**Gary Compton** 

Jim Wiles

**Gary PHILLIPS** 

Freddie K. Wells

Jan Douglas Bundy

Larry G. Wilson

Joe Brent Grider, Jr.

Jessica Gwenlyn

Felicia Leigh-Ann Hughes

Joe Brent Grider, Sr

Lola Jones

Dennis Ray Farris

Joseph L. Ralph

Rosa A. Ralph

Joe Michael Barnard

Kristina Barnard

John W. Hocker

Janet Hocker

Richard L. Hocker

Ruth Szymanski

Conrad Szymanski

Pamela Gabrielle Richardson

Angela D. Jones

David C. Jones

Allen Gray Ltd. Ptr. III

Timothy L. Stenberg

Terri G. Bundy

Dennie L. Grider

St. Louis Parking Company

Hampton Inn & Suites - Madisonville

Martin D. Wilson

J. Hord Armstrong, III

Kentucky Dept of Revenue

First Choice Courier

Skyline CreditRide, Inc.

AT&T

FedEx

AssuredPartners of Missouri, LLC

CT Corp.

Weir International, Inc.

Stoll Keenon Ogden PLLC

Miller & Wells, PLLC

Armstrong Teasdale, LLP

City of Clayton

AERO Charter, Inc.

Wells Fargo Vendor Financial

American Express

**Charter Communications** 

Iron Mountain

Julie Hezel

**CCH** 

KBSII Pierre Laclede Center, LLC

Captiva Marketing

Stan Beltramea

James Bennett

Kentucky State Treasurer

Bank Direct Capital Finance

SAP America, Inc.

Sue Rogers Johnson Living Trust

James L. Rogers III

Mary M. Rogers

Western Kentucky Royalty Trust

David Cobb

Kenneth E. Allen

Barbara Robinson

Roy Daniel Bratcher

Jenny Bratcher Trust

Sharon K. Carter-Smith

William D. Carter

Aaron D. Bratcher

Christopher A. Coomer

Stephen L. Coomer

American Land Holdings of KY, LLC

Melinda T. Carter

Jenna Carter Vardell

Megan Guard Carter

**STM** Associates

The Lowenbaum Partnership, LLC

Ernst & Young

BMC Group VDR LLC

Bess Councill

Greg A. Walker

American Coal Council

Larry Edmonson

Douglas Sumner

Adam Anderson

Meyer Printing

Staples Advantage

PR Newswire Association, LLC

Talmar, LLC

Jeffery Winnick

Banc of America Leasing

Shannon L. Lewis

George W. Lewis JR.

Wells Fargo Equipment Finance

Anson Beard

James C. Crain

Richard F. Ford

Saint Louis Coal Club

Richard L. Craig

Ricoh USA, INC

Caterpillar Financial Services

Josephine Roe

Joseph M. Roe

Sara K. Roe

DELAWARE SECRETARY OF STATE

Deutsche Leasing USA, Inc.

Lexington Coal Exchange

Mercer

Moody's Investors Service

Standard & Poor's

Wells Fargo Bank

Drinker Biddle & Reath LLP

Amanda Westerfield

Pitney Bowes Global Financial Servi

Brown's Ramsey Creek Farm

**PROTIVITI** 

PR NEWSWIRE/MULTIVU

Clayton Plaza Hotel

ADP, INC.

Cintas Corporation

**PURCHASE POWER** 

Komatsu Financial Limited

Mass Mutual Financial Group

Diamond Mineral Group, LLC

Ryan W. Hartke

Rustin D. Hartke

Rhett A. Hartke

Ronica D. Hageman

Allyson S. Abel

J.L. ROGERS FAMILY, LLC

ANNE F. ROGERS FAMILY, LLC

Carol B. Carter

Doyle Trading Consultants, LLC

Rajkovich, Williams, Kilpatrick &

Delta Dental of Kentucky, Inc.

Anthem

**DUFF & PHELPS, LLC** 

Tony Oppegard

Appalachian Citizens Law Center

Illumiti Corp

Darrel E. Briles

OnX Managed Services, Inc.

Patty Ream

**OB** Moore

New York Coal Trade Association

Kenneth Hall

Nash Marshall, PLLC

Gordon Law Offices, P.S.C.

Joanna Haselman

**Netelligent Corporation** 

Donald G. King

David J. Purdy

Justin Neal Greenwell

**Edward Zackery** 

Richard Vincent

William D. Matheny

Stephen Kane

Kaplan & Partners LLP

**BDO** 

Eric Waller

Billy Jernigan

**Buddy Johnston** 

Terry Bivins

William Peyton

Charles E. Daugherty

Donald L. Carroll

Terry Rogers

Jaycee Durham

Steptoe & Johnson, PLLC

James R. Tichenor

Daugherty, Fowler, Peregrin, Haught

Bobby J. Phelps

Jawrence E. Embry

Ron Sharp

Curtis Richey

Stites & Harbison PLLC

Richard Patterson

Marilyn Rickard

Kirkland & Ellis LLP

MAEVA Group, LLC

Dean Dorton Allen Ford, PLLC

Davis McKinney

Louis B. Susman

Paul, Weiss, Rifkind, Wharton

Wandeta F. Durall

Frank H. Neely, Jr.

James Mercer

Donald R. White

Jerry Southard

Dressman Benzinger Lavelle PSC

Bingham Greenebaum Doll LLP

William W. Ann Jr

Charlotte Ann

Walter U. Pearce

Laurie Pearce

Thomas McCrocklin, Jr.

Marjorie Pearce Wilhite

Nola Casebier

Judith McCrocklin

John B. Casebier

Elaine Armstrong

Glenn Armstrong

David L. Pearce

Ann Pearce

Virginia Staude

Dathorne & Butler LLC

Furman & Nilsen PLLC

Houlihan Lokey Capital, Inc.

Gordon L. Thompson

Cox & Mazzoli, PLLC

Jackson Kelly PLLC

Foundation Fighting Blindness

Sansone Group

David Green River Safety Council

Butler Snow LLP

Tim Bay

Hunton & Williams LLP

Thoroughbred Resources, LP

Armstrong Resource Management Corp.

David L. Harris, Jr.

Steven Campbell

GE-Fairchild LLC

Associated Pallet, Inc.

Karen's Cleaning Services

Ray Jones Trucking, Inc

Muhlenberg Co. Water District

M & B Auto Parts

Bluegrass Mine Tool, Inc

Fluid Power Services Inc

Furniture Discount Warehouse

GM Telcom Inc

Madisonville Supply, Inc.

Madisonville Tire & Retreading

Cuda Tools, Inc

LanceCo., Inc.

Modern Welding

Midwest Battery and Supply Inc.

Coles Office Outfitters Inc.

Haulers Supply Inc.

**Downey Professional Construction** 

Overland Conveying Systems

JEM Sales & Service, Inc.

R.F. Roberts Construction Co., Inc.

Blue Ribbon, Inc.

Blue Ribbon Courier, Inc

Universal Protection Service, LP

Conn-Weld Industries Inc

Logan Corporation

FLSmidth Krebs Inc.

First-Line Fire Extinguisher Co

SGS North America Inc

Preiser Scientific, Inc

McMaster-Carr

Drives & Controls Services, Inc

**EVAPAR** 

Shane Clark

Richard Lowther

D. David Lee

John Bruce

ABL Services, Inc

Pollard & Sons Excavating, LLC

AT&T GLOBAL NETWORK SERVICES, LLC

Pioneer Supply

Ronnie Pyle

Tony Melendez

Mickey Fitzhugh

KCTCS Foundation, Inc

Premier Scales & Systems

Kleinschmidt, Inc

AgriGro Farm Center, Inc.

Airgas USA, LLC

Airgas Mid America

**American Printing Company** 

Anchor Hydraulics

Associated Engineers, Inc.

Associated Railroad Contactors, Inc

Auxier Welding Inc.

Beaver Dam Volunteer Fire Departmen

Irwin Mine and Tunneling Supply

Beaver Dam Building Supply

**Bishops Grocery** 

Brandeis Machinery & Supply Company

Carlson Software, Inc

Carroll Engineering Co.

Chase Pump & Equipment

Propane 1 One, Inc. of KY

City of Centertown

Coleman Brothers Inc

Country Cupboard

DeShazo Crane Company

EIC Technologies Inc

Elpers Truck Equipment

Eriez Manufacturing Co.

First United Bank

Flanders Electric Motor Services

FLSmidth Salt Lake City, Inc.

General Mine Contracting Inc

Hartford Building & Supply

Hayes Instrument Co Inc

Home Oil & Gas Co

Hopkins Co Heating Air & Electrical

Hopkins County Clerk

JMS Russell Metal Corporation

Joy Global Underground Mining, LLC

Kanawha Manufacturing Company

Kanawha Scales & Systems Inc

Kenergy

Kentucky Utilities

Leader-News

Freddie Locke

Madisonville Municipal Utilities

Madisonville Garage Door, Inc.

Magnum Drilling Services Inc

McLanahan Corporation

The Messenger

Motion Industries

U.S. Dept of Labor/MSHA

Ohio County Clerk

Ohio County Farm & Garden Center

Ohio County Times News

Onyett Fabricators Inc

Paducah Blueprint & Supply Co

Rexel, Inc

Royal Brass & Hose

Rudd Equipment Company

Sabia, Inc

Schalco Construction & Garage Doors

Special Mine Services

T.H.E. Engineers Inc.

Tri-State Bearing Co., Inc.

Twin Supply, Inc.

Ultron, Inc.

United Central Industrial Supply Co

**UPS** 

Viewpoint Construction Software

Wal-Mart Business

Whayne Supply Company

Wheatley Scale Service Inc

Mitchell White

Butler's True Value

The Vernon Corporation

Cintas

Cincinnati Mine Machinery Co.

Consolidated Electrical Distributor

**CSE** Corporation

**D-A Lubricant Company** 

**EBN** 

Fairmont Supply Co.

Fuchs Lubricants Co.

Hopcroft Electric, Inc

US Treasury720

Fenner Dunlop

GMS Mine Repair - Midwest

Jennmar Corporation

West Kentucky Steel

Martin Engineering

O'Neal Steel, Inc.

Varel International, Inc.

Trivaco

A.L. LEE CORPORATION

Muhlenberg Co Court Clerk

Joe Barnes

Line Power Mfg. Corp.

Wescott Steel Inc.

Belt Tech Industrial, Inc

Strata Safety Products, LLC

Paducah and Louisville Railway

Coy Tallman

Western Kentucky Mining Institute

Office of Surface Mining

Polydeck Screen Corporation

Applied Industrial Technologies

Green River Safety Council

Intermountain Electronics, Inc.

Brenntag Midsouth, Inc.

Janice Hill

Dell Marketing, LLP

Barry Fox

Hilti, Inc.

Advance Feeding Systems Inc.

Madisonville Hopkins Co Chamber of

Miller Building Supply, Inc

VC's Pick-up and Delivery

**Advanced Solutions** 

Paul's Repair Shop, Inc.

Shred-It USA

B.F. Evans Ford

CDW Direct LLC

Justin Crowley

Madisonville Community College

Muhlenberg Co Sheriff

Time Warner Cable

Mine Equipment & Mill Supply

Nalco Company

Pillar Innovations, LLC.

Wabash Marine, Inc.

Thermo Environmental Inst., LLC

Richard Hicks

Construction Machinery Co. LLC

Grainger Industrial Supply Co, Inc

All Source Industrial Supply, Inc

Wynn-Jones Mining Tools, LLC

Ohio County Sheriff

Kennametal Inc Mining & Constructio

Joe Leasure & Sons, Inc.

Richwood Industries Inc.

Ohio County Motors, LLC

Hillyard, Inc.

Star Rebuilders, LLC

Hibbs Electromechanical Inc.

Gauley-Robertson

Gould Electric Motor

Trey K Mining and Electric, Inc

Farm Plan

Fluid Systems, Inc.

Hoard Custom Signs, LLC

Big Red Supply Co., Inc.

Doug Harris

The Greater Muhlenberg Chamber of Commerce

Walter Rhew

Brake Supply Co., Inc.

Peterson Truck Center

Cummins Crosspoint, LLC

Dynamic Fabrication Inc.

Sonnie Biard

Industrial Machine Services Inc.

Big River Rubber and Gasket Co. Inc

Thompson International Inc.

Tommy Williams

Fiber Instrument Sales, Inc.

Carter Plumbing and Heating Inc.

Service Radiator, Inc.

Oscar Ramsey

Mississippi Lime Company

Torc Up, Inc.

Getman Corporation

Jim Whitaker Trucking Inc.

David Witherspoon

American Safety & Health Institute

Verizon Wireless

Central Maine Diesel IS, Inc.

G.A. Helfrich

Auto Electric Repair

Coal Miners' Respiratory Clinic

AT&T Business Services

Quest Diagnostics Inc.

Boyd and Sons Machinery, LLC

**New Pig Corporation** 

Forestry Suppliers, Inc.

UniMeasure, Inc.

Anthem Life Insurance Company

H. Brent Phelps

Jonathan Miller

Tyler Allen

Faco, LLC

Standard Laboratories, Inc.

**Bradford Supply Company** 

Darrin Parrent

Roger Smith

Matthew Dunlap

Michael Putman

Bluegrass Materials Company, LLC

Sunrise Coal LLC

Barton Machine, Inc.

AT&T TeleConference Services

Charles F Henderson

Forrest A Younker

Weston Thad Cartwright

Power Technologies, LLC

Sherry R. Stratton

Centrifugal Services Inc LLC

William M McGehee

Mine Site Technologies USA, Inc.

C.E. Martin Heirs LLC

Nadean Young

Byler Lumber, LLC

Noel Properties, LLC

Marlin Daugherty Steam Cleaning

Witt's Heating & Cooling

The Times-Argus

Power Plan

Truck N Spring Repair

Slongs Industries, LLC

Amercable Incorporated

DAPCO, Inc.

Louisville District Corps of Engine

Wallace Electrical Systems, LLC

Grant Thornton LLP

Armstrong Coal Company Inc.

Joy Global Mining, LLC--Consignment

**Rite-Crete Concrete Products** 

Smith-Manus

**Bobby Oldham** 

Kings Great Buys Plus

Home City Ice

Abney Auto Glass

Vigo Machine

Christy Pike

Greenville Quarries & Qual Blacktop

Mine Power Systems, Inc.

Minesafe Electronics Inc

Republic Services DBA B&J Sanitatio

Ruby Concrete Company

S & S Urethane, Inc

Wallace Auto Parts & Service Inc.

Woodruff Supply Company Inc

Jerry Fields

Prudential Life Insurance Company

Kerco, INC.

Madisonville Auto Parts

Pioneer Conveyor,LLC

AT&T Mobility

Atmos Energy

Clean Green Porta Potties, LLC

Custom Engineering Inc

Wm. E. Groves Construction Inc.

Hart Equipment Co Inc

Booth Fire & Safety, Inc

Oakley Steel Products Co

Sprint Print Inc

Industrial Service & Electronics, I

IMPCO, Inc

FL Smidth Salt Lake City, Inc.

Ohio Co Hospital

Total Compliance, LLC

OAS, Inc

Black Equipment Co

Likens & Sons Plumbing Supply

Clay Machine Works, Inc.

Heritage Petroleum. LLC

KM Specialty Pumps & Systems, Inc.

Webster County Water District

McCoy & McCoy Laboratories, Inc.

International Driller's Supply Co.

Xylem Dewatering Solutions, Inc.

Simmons Equipment Company

Central City Country Club, Inc.

Russell Burton

Debby Myers

Nick Woolen

Grady Lee Winton, Jr

Andy Fulkerson

**ERB** Equipment Company

Yager Materials, LLC

Timothy Ashby

Buchanan Pump Service & Supply, Inc

Henry's Plumbing, Inc.

Anixter, Inc.

Jason Reddy

K&S Automotive Repair, LLC

Armstrong Coal Company - Kronos

**CARY PENTECOST** 

COAL AGE, INC.

**US BANK** 

LIL STEVIE'S PIZZA

SCHAUENBURG FLEXADUX CORPORATION

**Union County Sheriff** 

**BIG BROTHERS-BIG SISTERS** 

GRACE EQUIPMENT, LLC

DATE MINING SERVICES, LLC

Department of Labor - MSHA

Crop Production Services, Inc. - #3

Central Screen Printing, Inc

Jarrod Everly

Travis K. Sneed

Star Industrial Supply, Inc.

Bruse L. Ball

**Union County Water District** 

Terminix International

Nancy Pierce

Ryan R Jarvis

Metcalfe Landscaping & Garden

K&E Technical Inc

Midwestern Machine & Hydraulics

EnerSys Delaware, Inc.

Lovelace Farms, Inc

**Brittany Branson** 

Rogers Group, Inc.

United Way of the Ohio Valley

United Way of the Coalfield

Hannan Supply Company

Centrifugal & Mechanical Industries

West Kentucky Pipe & Valve, Inc.

Fields Custom Embroidery

John Plunkett

Aaron Simpson

Greg East

Quality Magnetite, LLC

Cayce Mill Supply Company, Inc.

WC Hydraulics, LLC

Smith Fertilizer & Grain Co., Inc.

Armstrong Coal PAC

Randy Griffin

Justin Lamb

Retarus, Inc.

Whayne Supply Co. - Consignment

Mary Lee Knight

Charles W Rushing, Jr.

Ohio County Chamber of Commerce

Dennis Massoth

Mark Anthony Phelps

McLean County Sheriff

Baptist Health Occupational Med

West River Conveyors & Machiner

Bearing Headquarters

AT&T IP Flexible Reach

aFORDable Signs

Trustmark Voluntary Benefit Sol

American Heritage Life Insurance Co

Tyco Fire & Security (US) Mgmt,

Western Crane Service, Inc.

Ron Hope

KY Worker's Comp Funding Commission

Catering & Creations

Superior Metal Works Machine

Amazon.com, LLC

**Baumgart Bit Supply** 

JABO Supply

Seth C. Brewer

US Bank Equipment Finance

Johnathan Oldham

Danny Fulkerson

Anthony Estevez

**Bomgar Corporation** 

Chris Brooks

Nichols Electric Supply

Jones Septic Service

One Health @ Work Madisonville

Brian's Battery, LLC

Star Mine Services, Inc

S & L Industries, LLC

Shaw Heavy Equipment Repair, Inc.

Indoff Inc.

Stafford Services

D. B. Contracting LLC

Joshua Judge

**Blair Tire Sales** 

Anthony Yates

Kentucky Athletics

Jarrod Farris

Tazz Conveyor Corporation

**Dave Dingess** 

Jeff Shanks

American Hydraulics & Rebuild

GCR Tire Centers

Jennchem, LLC

Tara Adams

Enterprise Waste Oil Co., Inc

H & G Limestone Products

Elissa Sue Hollis

Tungco, Inc. DBA Cuda Grit

Veyance Industrial Services, Inc.

Scott Equipment Company LLC

Mayo Manufacturing Company, Inc.

Charles Taylor

Kathryn Kerlick

Division of Enforcement

Scott Dortch

Strata Equipment, LLC

**UniFirst Corporation** 

Jones Septic Service LLC

Spectrum Business

National Armature & Machine

K & R Rebuild, LLC

Mike Coakley

Arian Greer

N & H Steaming, LLC

Frank Roberts

Cameron B. Mason

Joseph Logsdon

Cory Williams

SHI International Corp

Quest Software Inc

**Bobby Penrod** 

Justin Howe

Brian Miller

UGM ADDCAR SYSTEMS, LLC

Leonard Weikel

GE Transportation Parts, LLC

Terry Peveler

Whitco Enterprises, Inc.

Universal Protection Service, LP

Sherwin-Williams

**US** Treasury

Heintzmann Corporation

XPO Logistics Freight, Inc

American Electric Equipment, Inc.

Terry E. Lindsey

Strata Products USA, LLC

Jim David Meats

Macquarie Corporate & Asset Funding

Indoff Inc.

Anthony Miller

Thoroughfare Mining - Survant

Cecil Bowman

Cory Edwards

Shawn Kitchen

### Rival Bidder

Rhino Resources

### Potential Litigants

**Bobby Crook** 

Bruce Ball

Danny Goff

Dennis Roop

Everett W. Mitchell Jr.

Gilbert Henderson Jr

Gordon Wayne Doss

Gregory Messamore

Jackie Glenn Sailing

Jamie Lear

Jeffrey Wallace

Lawrence Lee

Michael Simpson

Mitchell Ray Jarvis

Phillip Oller

Randy Brown

Richard Robinson

Western Leasing, Inc.

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INTERESTED PARTY OR AFFILIATE	RELATIONSHIP TO DEBTOR	CLIENTS AND THEIR AFFILIATES
Armstrong Energy, Inc.	Debtor	Armstrong Energy, Inc.
Armstrong Energy Holdings, Inc.	Filing Subsidiaries	Armstrong Energy Holdings, Inc. is a current client of the firm.
Armstrong Coal Sales, LLC	Filing Subsidiaries	Armstrong Coal Sales, LLC is a current client of the firm.
Thoroughfare Mining, LLC	Filing Subsidiaries	Thoroughfare Mining, LLC is a current client of the firm.
Western Diamond LLC	Filing Subsidiaries	Western Diamond LLC is a current client of the firm.
Western Land Company, LLC	Filing Subsidiaries	Western Land Company, LLC is a current client of the firm.
Armstrong Coal Company, Inc.	Filing Subsidiaries	Armstrong Coal Company, Inc. is a current client of the firm.
Armstrong Air, LLC	Filing Subsidiaries	Armstrong Air, LLC is a current client of the firm.
Armstrong Logistics Services, LLC	Filing Subsidiaries	Armstrong Logistics Services, LLC is a current client of the firm.
Kirkland & Ellis LLP	Debtor Counsel / Additional Vendors	Kirkland & Ellis LLP is a current client of the firm.
Houlihan Lokey Capital, Inc.	Investment Banker / Financial Advisors / Significant Vendors / Additional Vendors	Houlihan Lokey Capital, Inc. is a current client of the firm.
Ernst & Young LLP	Accounting Firm / Additional Vendors	Ernst & Young LLP is a current client of the firm.
BDO	Accounting Firm / Additional Vendors	BDO is a current client of the firm.
Protiviti	Accounting Firm / Significant Vendor / Additional Vendors	Protiviti is a former client of the firm and the last matter was closed on 2/9/2015.
Edward Jones	401k Plan Administrator	Edward Jones is a former client of the firm and the last matter was closed on 8/18/2017.
ADP, LLC	Payroll Processing	ADP, LLC is a current client of the firm.
Anthem BlueCross, BlueShield	Medical Provider	Anthem BlueCross, BlueShield is a current client of the firm.
McGriff, Seibels & Williams, Inc.	Insurance Broker	McGriff, Seibels & Williams, Inc. is a former client of the firm and the last matter was closed on 10/6/2006.
Lockton Companies	Insurance Broker	Lockton Companies is a former client of the firm and the last matter was closed on 6/26/2012.
AT&T Business Services	MPLS Circuits (Network) / Additional Vendors	AT&T Business Services is a current client of the firm.
AT&T Global Network Services	Network Firewalls (Network Security) / Additional Vendors	AT&T Global Network Services is a current client of the firm.
Moody's Investor Service	Significant Vendors	Moody's Investor Service is a current client of the firm.
Carroll Engineering Company	Significant Vendors / Top 30 Creditors / Additional Vendors	Carroll Engineering Company is a former client of the firm and the last matter was closed on 5/2/2016.
Joy Global Underground Mining, LLC	Significant Vendors / Counterparties to Significant Executory Contracts / Additional Vendors	Joy Global Underground Mining, LLC is a former client of the firm and the last matter was closed on 5/2/2016.
Kentucky Utilities	Significant Vendors / Top 30 Creditors / Customer List / Additional Vendors	Kentucky Utilities is a former client of the firm and the last matter was closed on 1/4/2009.
Jennmar Corporation	Significant Vendors / Top 30 Creditors / Additional Vendors	Jennmar Corporation is a former client of the firm and the last matter was closed on 5/2/2016.
Nalco Company	Significant Vendors	Nalco Company is a former client of the firm and the last matter was closed on 10/22/2015.

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INTERESTED PARTY OR AFFILIATE	RELATIONSHIP TO DEBTOR	CLIENTS AND THEIR AFFILIATES
Joy Global Mining, LLC - Consignment	Significant Vendors / Top 30 Creditors	Joy Global Mining, LLC - Consignment is a former client of the firm and the last matter was closed on 5/2/2016.
Pioneer Conveyor, LLC	Significant Vendors / Additional Vendors	Pioneer Conveyor, LLC is a former client of the firm and the last matter was closed on 5/2/2016.
American Guarantee & Liability Insurance Co.	Insurers - Commercial Automobile / Insurers Commercial General Liability / Insurers - Commercial Umbrella	American Guarantee & Liability Insurance Co. is a former client of the firm and the last matter was closed on 6/14/2012.
American Zurich Insurance Company	Insurers - Workers Comp	American Zurich Insurance Company is a former client of the firm and the last matter was closed on 6/14/2012.
QBE Insurance Corporation	Insurers - D&O Liability / Insurers - Employment Practices Liability/Fiduciary Liability	QBE Insurance Corporation is a former client of the firm and the last matter was closed on 3/17/2016.
Mark Smith	Parties to Significant Litigation	Mark Smith is a former client of the firm and the last matter was closed on 7/27/2015.
AT&T	Communications / Additional Vendors	AT&T is a current client of the firm.
AT&T Mobility	Communications / Additional Vendors	AT&T Mobility is a current client of the firm.
Atmos Energy	Natural Gas / Additional Vendors	Atmos Energy is a former client of the firm and the last matter was closed on 10/28/2015.
Charter Communications	Communications / Additional Vendors	Charter Communications is a current client of the firm.
Department of Revenue - Missouri	Taxing Authorities	Department of Revenue - Missouri is a current client of the firm.
Wells Fargo Bank, National Association	Indenture Trustee	Wells Fargo Bank, National Association is a current client of the firm.
Blue Mountain	Bondholders	Blue Mountain is a current client of the firm.
Caspian	Bondholders	Caspian is a former client of the firm and the last matter was closed on 6/2/2012.
Marathon	Bondholders	Marathon is a current client of the firm.
Goldentree	Bondholders	Goldentree is a current client of the firm.
Teachers	Bondholders	Teachers is a current client of the firm.
New Generation	Bondholders	New Generation is a former client of the firm and the last matter was closed on 3/12/2014.
Nuveen	Bondholders	Nuveen is a current client of the firm.
TIAA	Bondholders	TIAA is a current client of the firm.
Duke Energy Carolinas, LLC	Customer List	Duke Energy Carolinas, LLC is a current client of the firm.
Tampa Electric Company	Customer List	Tampa Electric Company is a current client of the firm.
Tennessee Valley Authority	Customer List	Tennessee Valley Authority is a former client of the firm and the last matter was closed on 2/1/2009.
General Electric Capital Corporation	Counterparties to Significant Executory  Contracts	General Electric Capital Corporation is a current client of the firm.
Komatsu Financial Limited Partnership	Counterparties to Significant Executory Contracts	Komatsu Financial Limited Partnership is a former client of the firm and the last matter was closed on 10/30/2010.
Robert White	Royalty Payments - Payee	Robert White is a former client of the firm and the last matter was closed on 2/10/2016.
David Cobb	Royalty Payments - Payee / Landowners / Additional Vendors	David Cobb is a former client of the firm and the last matter was closed on 12/3/2009.
James Gregory	Royalty Payments - Payee	James Gregory is a former client of the firm and the last matter was closed on 5/12/2009.
Don King	Landowners	Don King is a former client of the firm and the last matter was closed on 9/25/2014.
FedEx	Additional Vendors	FedEx is a current client of the firm.

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INTERESTED PARTY OR AFFILIATE	RELATIONSHIP TO DEBTOR	CLIENTS AND THEIR AFFILIATES
Armstrong Teasdale, LLP	Additional Vendors	Armstrong Teasdale, LLP is a current client of the firm.
American Express	Additional Vendors	American Express is a current client of the firm.
Iron Mountain	Additional Vendors	Iron Mountain is a current client of the firm.
ССН	Additional Vendors	CCH is a former client of the firm and the last matter was closed on 7/24/2006.
Kentucky State Treasurer	Additional Vendors	Kentucky State Treasurer is a former client of the firm and the last matter was closed on 3/20/2014.
SAP America, Inc.	Additional Vendors	SAP America, Inc. is a former client of the firm and the last matter was closed on 12/29/2015.
Staples Advantage	Additional Vendors	Staples Advantage is a former client of the firm and the last matter was closed on 6/20/2012.
PR Newswire Association, LLC	Additional Vendors	PR Newswire Association, LLC is a former client of the firm and the last matter was closed on 1/6/2012.
Banc of America Leasing	Additional Vendors	Banc of America Leasing is a current client of the firm.
Caterpillar Financial Services	Additional Vendors	Caterpillar Financial Services is a former client of the firm and the last matter was closed on 5/25/2016.
Delaware Secretary of State	Additional Vendors	Delaware Secretary of State is a former client of the firm and the last matter was closed on 4/16/2012.
Mercer	Additional Vendors	Mercer is a former client of the firm and the last matter was closed on 3/28/2014.
Standard & Poor's	Additional Vendors	Standard & Poor's is a former client of the firm and the last matter was closed on 12/23/2013.
Wells Fargo Bank	Additional Vendors	Wells Fargo Bank is a current client of the firm.
Drinker Biddle & Reath LLP	Additional Vendors	Drinker Biddle & Reath LLP is a current client of the firm.
Cintas Corporation	Additional Vendors	Cintas Corporation is a former client of the firm and the last matter was closed on 6/3/2017.
Purchase Power	Additional Vendors	Purchase Power is a current client of the firm.
Komatsu Financial Limited	Additional Vendors	Komatsu Financial Limited is a former client of the firm and the last matter was closed on 10/30/2010.
Anthem	Additional Vendors	Anthem is a current client of the firm.
DUFF & PHELPS, LLC	Additional Vendors	DUFF & PHELPS, LLC is a current client of the firm.
Steptoe & Johnson, PLLC	Additional Vendors	Steptoe & Johnson, PLLC is a current client of the firm.
Stites & Harbison PLLC	Additional Vendors	Stites & Harbison PLLC is a former client of the firm and the last matter was closed on 7/27/2017.
Paul, Weiss, Rifkind, Wharton	Additional Vendors	Paul, Weiss, Rifkind, Wharton is a current client of the firm.
Bingham Greenebaum Doll LLP	Additional Vendors	Bingham Greenebaum Doll LLP is a current client of the firm.
Jackson Kelly PLLC	Additional Vendors	Jackson Kelly PLLC is a former client of the firm and the last matter was closed on 9/11/2017.
Butler Snow LLP	Additional Vendors	Butler Snow LLP is a current client of the firm.
Hunton & Williams LLP	Additional Vendors	Hunton & Williams LLP is a current client of the firm.
Steven Campbell	Additional Vendors	Steven Campbell is a former client of the firm and the last matter was closed on 3/24/2014.

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INTERESTED PARTY OR AFFILIATE	RELATIONSHIP TO DEBTOR	CLIENTS AND THEIR AFFILIATES
Universal Protection Service, LP	Additional Vendors	Universal Protection Service, LP is a former client of the firm and the last matter was closed on
McMaster-Carr	Additional Vendors	9/12/2014.  McMaster-Carr is a former client of the firm and the last matter was closed on 12/13/2012.
AT&T Global Network Services, LLC	Additional Vendors	AT&T Global Network Services, LLC is a current client of the firm.
Pioneer Supply	Additional Vendors	Pioneer Supply is a former client of the firm and the last matter was closed on 7/3/16.
Airgas USA, LLC	Additional Vendors	Airgas USA, LLC is a former client of the firm and the last matter was closed on 1/10/2016.
Motion Industries	Additional Vendors	Motion Industries is a current client of the firm.
U.S. Dept of Labor/MSHA	Additional Vendors	U.S. Dept of Labor/MSHA is a former client of the firm and the last matter was closed on 9/11/2015.
Rexel, Inc	Additional Vendors	Rexel, Inc is a former client of the firm and the last matter was closed on 7/10/2017.
UPS	Additional Vendors	UPS is a current client of the firm.
Viewpoint Construction Software	Additional Vendors	Viewpoint Construction Software is a former client of the firm and the last matter was closed on 5/9/2016.
Cintas	Additional Vendors	Cintas is a former client of the firm and the last matter was closed on 6/3/2017.
Fenner Dunlop	Additional Vendors	Fenner Dunlop is a former client of the firm and the last matter was closed on 1/31/2007.
Dell Marketing, LLP	Additional Vendors	Dell Marketing, LLP is a former client of the firm and the last matter was closed on 12/7/2016.
Hilti, Inc.	Additional Vendors	Hilti, Inc. is a former client of the firm and the last matter was closed on 5/31/2012.
CDW Direct LLC	Additional Vendors	CDW Direct LLC is a former client of the firm and the last matter was closed on 9/12/2014.
Time Warner Cable	Additional Vendors	Time Warner Cable is a current client of the firm.
Nalco Company	Additional Vendors	Nalco Company is a former client of the firm and the last matter was closed on 10/22/2015.
Grainger Industrial Supply Co, Inc	Additional Vendors	Grainger Industrial Supply Co, Inc is a former client of the firm and the last matter was closed on 10/16/2003.
Verizon Wireless	Additional Vendors	Verizon Wireless is a current client of the firm.
Quest Diagnostics Inc.	Additional Vendors	Quest Diagnostics Inc. is a current client of the firm.
Anthem Life Insurance Company	Additional Vendors	Anthem Life Insurance Company is a current client of the firm.
Roger Smith	Additional Vendors	Roger Smith is a former client of the firm and the last matter was closed on 3/24/2010.
Grant Thornton LLP	Additional Vendors	Grant Thornton LLP is a current client of the firm.
Home City Ice	Additional Vendors	Home City Ice is a former client of the firm and the last matter was closed on 1/29/2010.
OAS, Inc	Additional Vendors	OAS, Inc is a current client of the firm.
Anixter, Inc.	Additional Vendors	Anixter, Inc. is a former client of the firm and the last matter was closed on 3/30/2014.
US Bank	Additional Vendors	US Bank is a current client of the firm.
BIG BROTHERS-BIG SISTERS	Additional Vendors	BIG BROTHERS-BIG SISTERS is a current client of the firm.

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INTERESTED PARTY OR AFFILIATE	RELATIONSHIP TO DEBTOR	CLIENTS AND THEIR AFFILIATES
Department of Labor - MSHA	Additional Vendors	Department of Labor - MSHA is a former client of the firm and the last matter was closed on 9/11/2015.
Crop Production Services, Inc #3	Additional Vendors	Crop Production Services, Inc. is a current client of the firm.
Terminix International	Additional Vendors	Terminix International is a former client of the firm and the last matter was closed on 12/29/2015.
EnerSys Delaware, Inc.	Additional Vendors	EnerSys Delaware, Inc. is a former client of the firm and the last matter was closed on 9/3/2014.
ADP, Inc	Additional Vendors	ADP, Inc is a current client of the firm.
Bearing Headquarters	Additional Vendors	Bearing Headquarters is a current client of the firm.
Tyco Fire & Security (US) Mgmt,	Additional Vendors	Tyco Fire & Security (US) Mgmt is a current client of the firm.
Amazon.com, LLC	Additional Vendors	Amazon.com, LLC is a current client of the firm.
UniFirst Corporation	Additional Vendors	UniFirst Corporation is a former client of the firm and the last matter was closed on 12/13/2012.
SHI International Corp	Additional Vendors	SHI International Corp is a former client of the firm and the last matter was closed on 12/19/2011.
Quest Software Inc	Additional Vendors	Quest Software Inc is a former client of the firm and the last matter was closed on 5/4/2010.
Brian Miller	Additional Vendors	Brian Miller is a former client of the firm and the last matter was closed on 5/7/2008.
American Printing Company	Additional Vendors	American Printing Company is a former client of the firm and the last matter was closed on 5/17/2004.
Sherwin-Williams	Additional Vendors	Sherwin-Williams is a current client of the firm.
US Treasury	Additional Vendors	US Treasury is a current client of the firm.
Heintzmann Corporation	Additional Vendors	Heintzmann Corporation is a former client of the firm and the last matter was closed on 5/2/2016.
Richard Robinson	Potential Litigant	Richard Robinson is a former client of the firm and the last matter was closed on 9/13/16.